
Nova Scotia Utility and Review Board

IN THE MATTER OF *The Public Utilities Act*, R.S.N.S. 1989, c.380, as amended

2013 Nova Scotia Power Cost of Service Study

CONFIDENTIAL (Appendices Only)

June 28, 2013

**NS Power 2013 Cost of Service Study
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1 **1.0 EXECUTIVE SUMMARY**

2
3 This filing begins the formal stage of Nova Scotia Power’s (NS Power, Company) Cost
4 of Service (COS) proceeding. It follows nine months of preliminary work with
5 participating parties. The evidence contained within this Application reflects the efforts
6 of NS Power staff and its consultants, together with input from the Utility and Review
7 Board (UARB, Board) staff, its consultants and counsel, as well as consultants for the
8 Consumer Advocate (CA), the Small Business Advocate (SBA), various industrial
9 customers, and the Municipal Electric Utility Cooperative (MEUNSC).

10
11 The process identified 42 items for consideration. Working collaboratively, the parties
12 have reached consensus on 23 of these 42 items. The parties did not reach consensus on
13 the other 19 issues. This filing outlines NS Power’s position on the unresolved items,
14 and attempts to summarize the views of the other participating parties.

15
16 The Cost of Service analysis undertaken to date includes several encouraging elements:

- 17
- 18 • NS Power engaged an external consultant, Christensen Associates Energy
19 Consulting (CAEC), who has confirmed that NS Power’s Cost of Service model
20 aligns with current, industry-accepted Cost of Service practices;
 - 21
22 • CAEC indicated that NS Power’s Cost of Service model is robust and accurate.
23 Most of the areas requiring attention are administrative and will not have a
24 material effect on the assignment of costs to various classes;
 - 25
26 • NS Power and stakeholders have thoroughly vetted the unresolved areas of
27 greatest materiality, and all parties have articulated their views clearly. Although
28 these issues would benefit from further collaboration, the parties’ efforts to date
29 have built a solid foundation for continued constructive discussions aimed at
30 resolving them.
- 31

1 **1.1 Summary of Proposed Changes to COS**

2
3 NS Power seeks approval of the following 11 changes to its Cost of Service model. For
4 the first 10 of these requested changes, NS Power has identified the cost redistribution
5 effect and has provided it in Appendix S to this Application. The parties who have
6 actively participated in the pre-filing engagement process have reached agreement on
7 three of these changes.

8
9 1. Eliminate dedicated substations in Exhibit (Exh) 3b in the current Cost of Service
10 Study. The current Cost of Service model distinguishes between dedicated and
11 non-dedicated substations and allocates costs to rate classes by each substation
12 category. This is based on a historic formulaic approach and does not follow
13 industry best practice. NS Power has reached consensus on this recommendation
14 with participating parties' consultants.

15
16 2. Update customer weighting factors (Exh 8a of the current Cost of Service Study).
17 The customer weighting factors are dated and based on professional judgment.
18 NS Power has proposed a new approach to calculate these weighting factors at the
19 time of each General Rate Application (GRA).

20
21 3. Update of meter costs (Exh 3g of the current Cost of Service Study). The unit
22 meter costs allocate meter investment to rate classes by number of customers and
23 unit meter costs. The unit meter costs currently used are from the late 1970s. NS
24 Power has prepared a current estimate of the unit meter costs to allocate this
25 investment to rate classes. NS Power has reached consensus on this
26 recommendation with participating parties' consultants.

27
28 4. Correctly allocate the interruptible supply credit among rate classes (Exh 6). The
29 current COS model under-allocates this cost to the Large Industrial rate class. NS
30 Power proposes that this be correctly aligned. NS Power has reached consensus
31 on this recommendation with participating parties' consultants.

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- 1
- 2 5. Alignment of the Transmission and Distribution rate base with financial records
- 3 (Exh 2 of the current Cost of Service Study). Since 1995, NS Power has been
- 4 redistributing a portion of the transmission rate base to distribution by way of
- 5 manual adjustment. This practice is no longer an aid or improvement to the Cost
- 6 of Service and should be ended.
- 7
- 8 6. Disaggregate the distribution depreciation expenses (Exh 4, Exh 4 Detail A, Exh 4
- 9 Detail B and Exh 5 of the current Cost of Service Study). Provide a greater level
- 10 of detail respecting depreciation expenses to allow a more accurate classification
- 11 of these costs and therefore a more appropriate allocation among rate classes.
- 12 CAEC has advised that this is consistent with industry practice.
- 13
- 14 7. Change the COS treatment of NS Power-owned wind (Exh 2a and Exh 2b of the
- 15 current Cost of Service Study) to align the COS treatment of wind generation with
- 16 system capacity planning, and eliminate the distinction between Renewable
- 17 Electricity Standard (RES) and non-RES investments.
- 18
- 19 8. Change the treatment of purchased power (Exh 6 of the current Cost of Service
- 20 Study). NS Power proposes to align treatment of purchased power costs with
- 21 treatment of its own generation and evaluate this based on the underlying types of
- 22 generation and their designation as firm or variable contracts.
- 23
- 24 9. Update implementation of cost levelization by voltage levels of transmission (Exh
- 25 8b in COSS) and distribution (Exh 9b in the COSS) within each class to be
- 26 consistent with the intended COS design. NS Power has determined that:
- 27
- 28 (a) Distribution customers from the Large Industrial and Municipal classes
- 29 are treated as transmission customers for cost allocation purposes, which
- 30 is inconsistent with the COS design.
- 31

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1 (b) The COS does not recognize the extra high voltage transmission level at
2 which some customers, within the Large Industrial Class, are served.

3
4 (c) The COS supporting processes of load research sample design and line
5 loss determination could be improved to increase accuracy in cost
6 allocation.¹

7
8 NS Power requests that the UARB approve the following seven CAEC
9 recommendations, six of which are not opposed by stakeholders,² concerned with
10 improving the quality of the COS-supporting processes of load research sample
11 design and maintenance and line loss determination:

No	Recommendation	Subject
4	R3.1-4	Levelize customers at actual voltage service levels.
7	R3.3-1	Undertake a comprehensive loss analysis. This should enable more accurate line loss determination by class and provide for a consistent treatment of line losses among Coincident Peaks, Non-Coincident Peaks and energy requirements.
8	R3.3-2	Develop class profiles by service levels to determine losses. Currently, there is one class load shape used for all CP and NCP voltage levels. Each voltage level should be permitted a separate load shape within a class.
9	R3.3-3	Review loss factors associated with the generation energy allocator.
10	R3.3-4	Review transformer loss adjustments in allocator development. The 1.75% line loss adjustment factor may indeed still be the right value but it should be re-examined since it's dated.
37	R4.4-9 (updated)	A new sample should be drawn to return the LR sample quality to its originally intended level.
38	R4.4-10	Institute plan for periodic Load Research sample updates.

13

¹ For the purpose of quantifying proposed changes to mass market customer classes in this submission, NS Power used proxy estimates. Going forward, these estimates should be replaced with improved results of class load shape and line loss analyses based on a voltage-service differentiated approach.

² Consensus has not been reached to date regarding issue No 4; this is discussed further in section 6.2.3.

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1 10. With respect to classification and allocation of transmission (Exh 2a, 2b, 3 and 5
2 of the current Cost of Service Study), NS Power recommends that transmission
3 investment be classified as 100 percent demand and allocated among rate classes
4 on a 12 CP (Coincident-Peak) basis.

5
6 11. NS Power recommends the retention of the current approach of the
7 functionalization of distribution poles and wires until secondary pole inventory
8 count results are available, at which point a more robust market replacement
9 approach should be considered. Regarding classification of these costs, NS
10 Power proposes that the current approach, based on professional judgment, also
11 be retained. The cost redistribution effect of a new approach cannot be known
12 with precision in advance of finding an appropriate solution; however, NS Power
13 expects the effect to be contained within a 1 percent change in costs for most
14 classes.

15
16 For all other items, NS Power submits that the current Cost of Service methodology
17 employed is appropriate and should be maintained.

18
19 NS Power appreciates the efforts of participating parties in this process. If we have erred
20 in our efforts to represent their views, we trust that subsequent stakeholder engagement
21 will set the record straight.

22
23 NS Power intends to continue working with stakeholders in the months leading to the
24 October hearing, with the objective of resolving those Cost of Service issues that remain
25 contentious. This filing seeks to give the Board and interested parties a complete record
26 of activity over the past year. We look forward to the continued constructive engagement
27 of all intervenors.

1 **2.0 INTRODUCTION**

2
3 During Nova Scotia Power’s 2012 General Rate Application, the Company’s Cost of
4 Service Study was raised as a matter requiring review. In particular, the Small Business
5 Advocate and counsel for a group of NS Power’s large industrial customers (then
6 identified as the Avon Group, now identified as the Industrial Group), requested that the
7 Board direct a Cost of Service Study proceeding be convened.³

8
9 The Utility and Review Board’s decision dated November 29, 2011 concerning the 2012
10 GRA provided:

11
12 [56] The Board has considered the evidence provided and agrees with
13 most Intervenors that there is merit to review the current COSS. The
14 evidence presented notes that some of the assumptions and principles used
15 in the COSS such as the current generation mix (including renewables)
16 and emission control requirements need a review.

17
18 [57] The Board's current 2012 Regulatory Schedule does not allow enough
19 time for a review of the COSS. Therefore, the Board orders that NSPI
20 plan for a COSS hearing in 2013 and provide a schedule in its Compliance
21 Filing.

22
23 Subsequent to this directive, the Company filed a schedule for the Board’s approval.
24 This was approved by the Board in its letter dated February 22, 2012.

25
26 Following the initial informal engagements with stakeholders, a proposed amendment to
27 the schedule was filed with the Board on December 21, 2012. The amendment was
28 supported by the Consumer Advocate, SBA, Industrial Group, and the Municipal Electric
29 Utilities of Nova Scotia Cooperative. The revised schedule was approved by the Board
30 in its letter dated January 10, 2013. Subsequent to this, the Board has advised the
31 Company and participants to the Cost of Service engagement that it has reserved the
32 week of October 21 to 25, 2013 for a hearing in this matter.

³ 2012 General Rate Application, NSPI-P-892/M04104, Closing Submission on behalf of the Small Business Advocate, October 3, 2011, pages 9-17; 2012 General Rate Application, NSPI-P-892/M04104, Closing Submission on behalf of the Avon Group, October 7, 2011, pages 8-11.

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1
2 In late May NS Power made a request which was supported by stakeholders that the
3 UARB extend the date for filing of Evidence to the end of June. This was approved by
4 the Board in its letter dated June 3, 2013.

5
6 This document presents NS Power's Application in this proceeding. The Company has,
7 from the outset of its engagement with stakeholders, worked towards consensus on as
8 many issues as possible, thus narrowing the issues required to be resolved by the Board
9 through formal process.

10
11 Since the content has been influenced significantly by interaction between the Company
12 and stakeholders and the input of engaged experts on Cost of Service matters, the
13 Company has sought to provide the Board with a complete record of correspondence on
14 this matter, including all Data Request responses (DRs), analysis completed by the
15 Company in support of its interactions with stakeholders, copies of the Company's
16 Strawman Report documents previously circulated for stakeholder comment, and copies
17 of the stakeholder comments received throughout the process. This information is
18 provided in the attached appendices (Appendices A – M).

19
20 The Company is encouraged by the constructive input of the parties to date. The
21 collaborative and transparent approach has served to resolve many of the issues
22 associated with the Cost of Service methodology. This will allow the Board,
23 stakeholders and the Company to focus future efforts on material matters, where differing
24 views exist among stakeholders.

25
26 With respect to matters where consensus has not emerged, the Company remains
27 optimistic that the parties, working together in the coming weeks, will be able to resolve
28 these issues and present the Board with a consensus proposal, which is aligned with good
29 utility practice and delivers an efficient, effective and customer-endorsed Cost of Service
30 methodology. The Company will keep the Board apprised of progress in this regard.

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1 Since the Board provided the directive to undertake a Cost of Service review, two items
2 have arisen for which it was suggested that the Cost of Service Study proceeding could
3 be the appropriate forum for further consideration. These items are: a) the determination
4 of the appropriate threshold for the implementation of demand meters in the General
5 Demand Class,⁴ and b) the potential for Time of Use (TOU) rates in the agricultural
6 sector.⁵

7
8 NS Power has continued to work with stakeholders on these two matters
9 contemporaneous with, but separate from, the Cost of Service Study activity. The
10 Company is engaged with representatives from the Canadian Federation of Independent
11 Business (CFIB), the Canadian Foodservices and Restaurant Association, the Halifax
12 Chamber of Commerce, the Nova Scotia Chamber of Commerce, and the Tourism
13 Industry Association of Nova Scotia on the Demand Threshold issue, and the Nova
14 Scotia Federation of Agriculture (NSFA) on the issue of TOU rates for the agricultural
15 sector.

16
17 In discussions with NSFA President, Mr. Henry Vissers, NS Power proposed that a TOU
18 pricing pilot project be established to gather more data on consumption patterns and price
19 sensitivities of eligible customers. Mr. Vissers agreed. The parties continue to discuss
20 implementation of this pilot project.

21
22 As indicated in NS Power's response to CFIB DR-1,⁶ the parties are working together on
23 a proposed alternate pricing solution to the change in the demarcation point between the
24 Small General and General rate classes. The proposal consists of offering pricing choice
25 between General Class rates to General customers whose consumption falls into a lower
26 annual kilowatt (kWh) range. The discussions are ongoing and, subject to reaching
27 consensus on this matter, NS Power will file an application to the Board requesting
28 appropriate changes in the General class tariffs.

⁴ Please refer to the Board's letter included in Appendix U.

⁵ Please refer to the Board's letter included in Appendix V.

⁶ Appendix C.

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These two pricing projects have no effect on the Cost of Service matters considered in this proceeding.

It is important to note that the COS process is separate and distinct from rate-setting. Where the Cost of Service determines cost responsibility by customer class, rate-setting is the process by which class costs are recovered by billing determinant (e.g. Customer charge, energy or demand charge). As well, once the Cost of Service is determined, the recovery by class is determined according to the class revenue-to-cost (R/C) ratio within a band (currently +/- 5 percent). All of these elements are examined in detail by the Board and stakeholders as part of a General Rate Application.⁷

⁷ Please note that the appropriateness of the overall +/-5% of the R/C ratio band and its method of implementation in rate cases is also a subject of this proceeding.

1 **3.0 COS BACKGROUND⁸**

2
3 **3.1 COS in the Context of the Ratemaking Framework at NS Power**

4
5 NS Power is regulated according to a traditional Cost of Service framework. The
6 framework is intended to provide the fair allocation of utility costs among classes based
7 on established principles of cost causation and asset utilization.

8
9 The three sequential steps employed in the development of utility rates are:

- 10
11 1. revenue requirement (RR) determination
12 2. COS development
13 3. rate design (RD) studies

14
15 The revenue requirement includes operating and maintenance expenses, depreciation,
16 taxes and financing, including return on common equity. The Cost of Service Study
17 serves to apportion these costs among rate classes.

18
19 Where possible, costs are assigned directly to rate classes. Costs not directly assigned are
20 allocated to rate classes in the following Board-approved three-step process:

- 21
22 1. Costs are functionalized as generation, transmission, distribution or retail;
23
24 2. Costs by function are classified as energy, demand or customer categories;
25
26 3. The energy, demand and customer categories are allocated to the various classes
27 of service on the basis of their respective demands, energy use, customer number
28 or other established allocator base.

⁸ The narrative in this section is drawn from the Strawman Version 1 report issued in this process. The complete report is attached to this filing as Appendix H.

1
2 **3.2 Changes in Operational and Regulatory Landscape Since 1993**
3

4 The period from 1995 to 2004 was a period of relative price stability for NS Power
5 customers, when the effect of moderate increases on revenue requirements was largely
6 offset by growth in sales and hence, revenues.
7

8 Beginning in 2005, this load and cost relationship changed. Increases in the cost of
9 imported fuel, coupled with new provincial requirements for renewable energy
10 generation and stricter air emission standards, gave rise to the long-term strategy to
11 replace coal-fired generation with renewable generation. The strategy has required
12 significant investments in generation and transmission assets.
13

14 The nature of the utility's asset additions has also changed in recent years. In contrast to
15 the last build-out of large, high cost generation investments from more than 20 years ago,
16 NS Power is experiencing today continued steady growth of smaller capital additions.
17 These include the Nuttby Mountain, Digby and Point Tupper wind projects, the biomass
18 generation facility at Port Hawkesbury, the baghouse at Trenton 5 and installation of
19 mercury and nitrogen oxide containment equipment on NS Power's solid fuel generation
20 plants. In addition to the direct generation cost, a number of these projects have required
21 transmission system enhancement.
22

23 This transition has been accompanied by a shift from the exclusive dependence on
24 Company-owned generation resources to other energy providers. Independent Power
25 Producer (IPP), Community Feed-In Tariff (COMFIT) and net-metering suppliers are
26 becoming a significant element of the Company's generation portfolio. Compliance with
27 the 2020 RES requirement will drive further expansion over the next several years.
28

29 Over the same period, the industrial load has fallen, driven primarily by a decline of the
30 pulp and paper sector and the expansion of investment in demand-side management

1 programs. The combined effect of these factors on unit revenue over the periods
2 examined has been material as presented in the table in Appendix W.

3
4 **3.3 NS Power’s COS: An Outcome of an Evolutionary Ratemaking Process**

5
6 The COS methodology in effect today is the outcome of gradual and evolutionary change
7 which took place over several decades culminating in a generic COS hearing conducted
8 in 1993. The changes in methodology were incorporated at a specific time to reflect
9 planning conditions, capacity additions, data availability, and system usage and service
10 characteristics.

11
12 The cost standard used in the COS has evolved from a purely embedded approach to one
13 that recognizes, to a limited extent, marginal costs. In its 1995 COS decision, the Board
14 provided the following:

15
16 The Board recognizes that marginal costs can play a significant role as a
17 benchmark in reviewing the classification of embedded cost by causation
18 at the point of generation and at various voltage levels in the system, and
19 also in rate design.⁹
20

21 These comments paved the way for the introduction in the 1996 General Rate
22 Application of the marginal cost based interruptible credit in the COS, as well as other
23 rate submissions predicated on the application of marginal costs such as the voltage-
24 based 1 Part Real-Time-Pricing (RTP) Rate and 2 Part RTP Rate.

25
26 The major focus of past Cost of Service Study (COSS) revisions has been the
27 classification and allocation of generation costs. NS Power’s approach falls into the
28 category of “Energy Weighting” methods, which recognize that generation and
29 transmission assets were constructed to provide either lower cost or cleaner energy in
30 addition to capacity.

⁹ NSPI 1995 In the Matter of a Generic Hearing respecting Cost of Service and Rate Design, UARB Decision, NSUARB-NSPI-P-864, September 22, 1995, Page 20 of 24.

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1
2 The methods for allocation of generation and transmission costs to energy and demand
3 have evolved as better quality data has become available, from a basic Non-coincident
4 Peak approach to a more refined Average and Excess Method, to the current method
5 based on coincident peak (3CP) allocation. The effect of these changes was a slow shift
6 towards a growing energy-related cost category and a declining demand-related one.
7

8 The method in effect today, which NS Power refers to as the System Load Factor
9 Method,¹⁰ reclassifies about 2/3 of fixed costs of transmission and base load generation as
10 energy-related and allocates these costs to rate classes based on the rate classes' shares of
11 total energy. Under this approach, the high load factor, large industrial classes bear a
12 larger proportion of responsibility for fixed costs.
13

14 In contrast to the fairly intense debate on the Cost of Service methodology around
15 generation costs there has been, until the 2012 GRA hearing, a fairly muted discussion of
16 treatment of the costs of the distribution and retail areas. Since the 1995 decision, there
17 have been only two minor activities in the area of streetlight services. In 2006, the
18 UARB, in response to concerns presented by the Halifax Regional Municipality (HRM),
19 directed NS Power to review the appropriateness of the weighting factors used in
20 allocation of certain customer-related expenses and the treatment of capital contributions
21 made by developers to streetlight capital. In its 2012 GRA decision, the UARB approved
22 NS Power's proposal that the costs of light-emitting-diode (LED) streetlights be
23 determined outside of the COSS and that the streetlight depreciation costs for these units
24 be directly applied rather than being determined through proration of aggregated totals.
25
26

¹⁰ The System Load Factor method employed in Nova Scotia does not have an equivalent in NARUC's Electric Utility Cost Allocation Manual. It falls into a category of energy weighting techniques.

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1 Other COS matters discussed in the 2012 GRA included the following:

- 2
- 3 • Meter Costs and Weighting Factors: The average unit cost of installing a meter
4 and customer weighting factors for each class continue to use the figures
5 developed at the inception of the COS model in the 1970s.
6
 - 7 • Sub-functionalization of distribution poles and wires between primary and
8 secondary voltage levels, as well as classification of these assets between demand
9 and customer related categories, have not been reviewed since 1982.
10
 - 11 • The valuation of dedicated distribution substations by a proxy method has not
12 been revisited since 1995.

1 **4.0 STAKEHOLDER ENGAGEMENT**

2
3 Beginning with the initial project scoping exercise in July 2012, through development of
4 the project Terms of Reference, issuance of responses to stakeholder data requests,
5 technical conferences and issuance of the two COS Strawman documents, NS Power has
6 sought to provide complete and accurate information regarding the Company's COS
7 practices, and practices that are commonly applied in the industry. As well, NS Power
8 has attempted to clearly communicate its perspective on COS issues and understand and
9 incorporate stakeholder and expert opinion on these matters to its position documents.
10 To this end, the Company has:

- 11
- 12 • Engaged electricity industry Cost of Service expert consultant, Christensen
13 Associates Energy Consulting, to review the Company's Cost of Service
14 framework and practices, provide comment with respect to the consistency of
15 these with accepted utility practice, and provide recommendations for
16 improvement;
 - 17
 - 18 • Held three technical conferences on this matter;
 - 19
 - 20 • Developed Terms of Reference to establish the objective of this process,
21 approach, scope and decision-making criteria;
 - 22
 - 23 • Developed an FTP site and populated this with information relevant to the NS
24 Power COS model;
 - 25
 - 26 • Issued responses to 128 data requests received from stakeholders, including 47
27 sensitivity analyses identifying the effect on customer class costs of alternative
28 COS approaches;
 - 29

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- 1 • Issued Strawman Report Version 1, which provided:
- 2
- 3 • Background to the Company’s COS methodology;
- 4
- 5 • The report of the Company’s COS consultant, Christensen Associates
6 Energy Consulting, concerning NS Power’s COS framework and
7 processes;
- 8
- 9 • Results of COS surveys conducted by various consulting companies and
10 NS Power;
- 11
- 12 • The Company’s position on recommendations presented by CAEC;
- 13
- 14 • Issued Strawman Report Version 2, which provided:
- 15
- 16 • Feedback of stakeholders on Strawman Report Version 1;
- 17
- 18 • Amended positions of the Company with respect to CAEC
19 recommendations and other issues raised by stakeholders;
- 20
- 21 • Identified areas where consensus had been developed, where consensus
22 had not, and those areas requiring further analysis;
- 23
- 24 • Held numerous teleconferences with Board staff and stakeholder consultants.
- 25

26 As a result of this work, a shared understanding of the Company’s Cost of Service
27 processes and related issues and their materiality to customer rates has emerged. This is a
28 significant achievement given that it has been twenty years since this was last examined
29 in detail.

30

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1 This shared understanding is essential to moving this process forward in an efficient and
2 constructive manner. It is aligned with the view that solutions to technical, data-intensive
3 matters such as those faced in a Cost of Service proceeding are enhanced by working
4 directly with stakeholders, prior to presenting these to the Board for consideration. This
5 provides for the free exchange of positions on matters and recognizes that, despite the
6 quantitative foundation which underlies a COS model, significant elements of the
7 framework remain, at least in part, subjective.

8
9 The fact is, expert opinions can and do differ. Therefore, negotiation on matters is
10 desirable and the most effective solution is likely to be one on which consensus is
11 achieved. This is likely to require a measure of compromise from all parties.

12
13 To date, it appears that a consensus position has developed on 23 of the 42 issues
14 identified in the process. There are 19 other recommendations upon which, to date,
15 consensus has not been achieved.

16
17 This progress is encouraging. It supports continued dialogue and work in these areas
18 among parties as the formal portion of the COS proceeding begins.

1 **5.0 COST OF SERVICE FRAMEWORK REVIEW**

2
3 In the following section of this report, a discussion of items identified through the COS
4 review is provided. Before beginning this, it is important to consider the criteria for the
5 COS review established in the Terms of Reference (TOR) and consider general themes
6 which have emerged through the work undertaken to date by CAEC, NS Power and
7 interested parties.

8
9 The agreed upon criteria are as follows:

- 10
11 • Alignment with Bonbright’s Ratemaking Principles;
- 12
13 • The electric industry has relied on ratemaking principles developed by
14 Professor Bonbright in the 1960s in conducting ratemaking studies. The
15 principles are desired characteristics of rates, some of which can conflict
16 (e.g. equitability and efficiency, equitability and simplicity, stability and
17 efficiency).
- 18
19 • Consistent with the established regulatory framework;
- 20
21 • Alignment, to the extent possible, with the established COS framework.
- 22
23 • Ability to be fully examined within the Board-approved schedule.

24
25 The Company’s consultant report (provided in Appendix H)¹¹ states:

26
27 NS Power’s COS methodology is largely within the bounds of established
28 industry standards. Those departures from predominant industry practices
29 are still accepted practice and appear to reflect NS Power’s circumstances.
30 We recommend some limited modifications in methodology. We
31 recommend that NS Power conduct an update of customer levelization by

¹¹ Appendix H pages 49 to 99 of 261.

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1 service levels. ... We also recommend that NS Power review the
2 information and analyses that support the various allocators and update
3 them where necessary.¹²
4

5 NS Power's analysis has served to:

- 6
- 7 • Determine the relative materiality of COS issues identified through this process;
- 8
- 9 • Identify opportunities to streamline the Cost of Service model by eliminating
10 immaterial elements;
- 11
- 12 • Identify continued information gaps and plans to address these;
- 13
- 14 • Identify errors and inconsistencies in the application of the current COS
15 framework and plans to address these;
- 16
- 17 • Provide an important perspective on the interplay between Cost of Service
18 precision and the Revenue/Cost ratio band employed in this jurisdiction.
- 19

20 The input of parties has served to:

- 21
- 22 • Clearly identify areas to be examined through this process;
- 23
- 24 • Provide direction with respect to prioritization of matters;
- 25
- 26 • Provide a thorough vetting of the information presented by the Company;
- 27
- 28 • Confirm their agreement with certain issues identified through the process;
- 29

¹² Appendix H, CAEC Report, page 90 of 261.

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- 1 • Identify those areas where they disagree with the Company's position and
2 provided support for their positions.

3
4 The Board and parties should be encouraged that the analysis to date has demonstrated
5 that the COS framework in place in Nova Scotia is robust. Despite the passage of time
6 and changes to the Company's operational and planning environments, we believe the
7 COS model continues to provide a fair allocation of cost responsibility among customer
8 classes. The COS model remains, for the most part, aligned with accepted industry
9 practice and provides a solid foundation to consider refinements going forward.

10
11 The following section of this Evidence discusses the individual COS issues.

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1 **6.0 ISSUES**

2
3 NS Power’s 2013 and 2014 revenue requirements as approved by the Board are \$1.2
4 billion and \$1.3 billion, respectively.¹³ Allocation of these amounts across customer
5 classes, as approved by the Board and in accordance with the Cost of Service
6 methodology currently in place in Nova Scotia, is summarized in the table below:
7

	2013			2014		
	TOTAL OPER. EXPENSES (\$K)	TOTAL RATE REVENUE (\$K)	% REVENUE TO EXPENSES	TOTAL OPER. EXPENSES (\$K)	TOTAL RATE REVENUE (\$K)	REVENUE TO EXPENSES (%)
Domestic	651,142	641,289	98.49	680,281	672,437	98.85
Small General	33,851	35,543	105.00	35,358	37,000	104.64
General	294,661	305,496	103.68	309,019	318,043	102.92
Large General	41,887	41,338	98.69	42,617	42,341	99.35
Small Industrial	30,047	30,976	103.09	31,732	32,513	102.46
Medium Industrial	52,613	52,225	99.26	55,875	55,016	98.46
Large Industrial	75,356	73,257	97.21	76,798	74,836	97.44
ELI 2P RTP	N/A	N/A	N/A	N/A	N/A	N/A
Municipal	20,670	20,102	97.25	21,676	21,170	97.67
Unmetered	24,407	24,407	100.00	23,789	23,789	100.00
Total	1,224,633	1,224,633	100.00	1,277,146	1,277,146	100.00

8
9 In its report concerning NS Power’s COS methodology, CAEC developed a list of 40
10 recommendations designed to address:

- 11
- 12 • Issues raised by CAEC under its mandate to provide a comprehensive review of
13 NS Power’s COS from a variety of perspectives including industry standards;
14

¹³ The numbers above correspond to the post-rate stabilization revenue requirement. The pre-rate stabilization revenue requirement for 2013 and 2014 is \$1.3 billion. The table above does not include miscellaneous revenues.

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- 1 • Issues raised by stakeholders in past proceedings, in particular the 2012 General
2 Rate Application;
- 3
- 4 • Issues brought up by NS Power as a result of its review of the COS.
- 5

6 In addition, two other recommendations, 41 and 42, have been added to CAEC's list as
7 raised by the CA's consultant and the Industrial Group in their submissions, in response
8 to the Strawman Version 1 report.¹⁴

9

10 The recommendation listing, including the numeric identifier, has been retained by the
11 Company through the two Strawman reports issued to stakeholders and has been
12 maintained throughout this Evidence. A complete listing with an overview of each item
13 is presented in Appendix N and the applicable sensitivity analysis is found in Appendix
14 O. The following categorizes these items according to (1) items on which consensus has
15 been reached and (2) those where consensus has not been achieved to date.

16

17 **6.1 Recommendations on Which Parties Have Reached Consensus**

18

19 The table below identifies those 23 items/recommendations for which consensus has
20 developed.

21

No	Recommendation	Subject
3	R3.1-3	Adjust Transmission losses to reflect HV and EHV functions
6	R3.2-1	Eliminate dedicated substations
7	R3.3-1	Undertake a comprehensive loss analysis. This should enable more accurate line loss determination by class and provide for a consistent treatment of line losses among Coincident Peaks, Non-Coincident Peaks and energy requirements.
8	R3.3-2	Develop class profiles by service levels to determine losses. Currently, there is one class load shape used for all CP and NCP voltage levels. Each voltage level should be permitted separate load shape within a class.

¹⁴ Appendix J, Page 31 of 112.

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No	Recommendation	Subject
9	R3.3-3	Review loss factors associated with generation energy allocator.
10	R3.3-4	Review transformer loss adjustments in allocator development. The 1.75% line loss adjustment factor may indeed still be the right value but it should be re-examined since it's dated.
11	R3.4-1	Maintain current approach with respect to ancillary services
20	R4.3-1	Retain current classification of distribution substations
22	R4.3-3	Review Line Transformer classification
23	R4.3-4	Retain current allocators for distribution demand costs
24	R4.3-5	Recognize different voltages in the calculation of class NCP
25	R4.3-6	No need to classify any distribution costs as energy
27	R4.3-8	Update data supporting meter cost allocators
28	R4.3-9	Defer review of Unmetered until LED conversion is complete
29	R4.4-1	No change to O&M classifications and allocations
30	R4.4-2	No change required re treatment of Miscellaneous revenues
31	R4.4-3	No change required re allocation of earnings
32	R4.4-4	No change required re allocation of taxes and DSM
33	R4.4-5	Modify allocation of interruptible credit
34	R4.4-6	Consider effectiveness of designating substations by service level/rate class
37	R4.4-9 (updated)	A new sample should be drawn to return the LR sample quality to its originally intended level
38	R4.4-10	Institute plan for periodic Load Research sample updates
40	R5.0-2	Exclude Fuel costs from R/C ratio calculations

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These recommendations can be categorized into three groups:

- Routine cost matters raised by CAEC, as part of its comprehensive review of the NS Power Cost of Service Study (No 3, 20, 23, 28, 29, 30, 31, 32, 34, 40);
- Housekeeping matters such as updating cost allocation coefficients or certain methodological revisions regarding functionalization or classification as raised by stakeholders (No 6, 7, 8, 9, 10, 11, 22, 24, 25, 27, 37, 38);
- Matters discovered by NS Power, which are either a correction to inconsistencies between the original COS design and its current maintenance or are clear improvements for transparency and accuracy of the costing process (No 33).

1 **6.1.1 Housekeeping Matters**

2
3 **6.1.1.1 Load shape-based cost allocators (No. 7, 8, 9, 37, 38)**

4
5 These recommendations concern the load shape-based cost allocators; specifically the
6 reliability of the load research sample in determination of class load shapes (No 37, 38)
7 and the line loss by rate class determination approach (No 7, 8, 9). The allocators include
8 class coincident and non-coincident peaks used to determine the class utilization of the
9 demand-related portion of the utility's infrastructure.

10
11 These matters affect the accuracy of the COSS; however, from a conceptual standpoint,
12 they do not create a methodological challenge. No 37 and 38 relate to maintaining the
13 intended quality of load research sample data,¹⁵ while No 8 is concerned with the end
14 result of the load research sample: reliable load statistics by the primary and secondary
15 distribution voltage levels within each class.¹⁶

16
17 The proposed fixes were characterized by the Board's consultant, Multeese Consulting
18 Inc., as fine tuning.¹⁷ NS Power agrees. Multeese, the SBA's consultant and Industrial
19 Group support these changes.¹⁸ No other party has opposed them. The CA's consultant
20 indicated in a teleconference that he reserved final judgment on this matter until he
21 reviews the Load Research report recently prepared by CAEC. The report is included in
22 Appendix P. Its conclusions align with the preliminary recommendations under No 37
23 and 38.

¹⁵ This is captured in the targeted 90/10 confidence level in estimating population load statistics which means that 90% of the time estimated statistics are expected to be within +/- 10% of the population statistic.

¹⁶ This requirement is reflected in Exhibit 9B in the COS, which calls for voltage level based non-coincident peak information. The information is used in the allocation of primary and secondary voltage-related distribution costs. To make the determination of class CP and energy requirements consistent with their NCP (non-coincident peak) treatment, they should also be differentiated by voltage level in Exhibit 9A, as is the case in Exhibit 9B. This is proposed in No 7 and addresses concerns raised in MEUNSC DR-2, DR-3 and DR-6 (Appendix D) respecting methodological consistency in determination of line losses associated with each class' energy sales, coincident peaks and non-coincident peaks.

¹⁷ Appendix I page 20 of 31, item (e).

¹⁸ Appendix I page 20 of 31 (Multeese), Appendix I page 25 of 31 (SBA), Appendix K page 20 of 39 (Industrial Group).

1 In its responses to CA DR-2 and DR-74,¹⁹ the Company provided details respecting its
2 line loss determination process. CAEC's recommendations, which we number 7 and 8,
3 recommend examination of this matter and adoption of line loss determination by voltage
4 levels within relevant rate classes. The current approaches to determination of line losses
5 of class energies, coincident peaks and non-coincident peaks are determined through
6 separate processes. This yields inconsistent results as indicated in questions asked by
7 MEUNSC in DR-2, DR-3 and DR-6. NS Power agrees. As indicated in CA DR-74,²⁰
8 NS Power remains open to stakeholders' suggestions on how to improve its current
9 process.

11 **6.1.1.2 Review transformer loss adjustments in allocator development (No. 10)**

12
13 This matter concerns the adjustments in customer bills based on meter location as
14 contained in NS Power's rates, for the purpose of compensating for transformer losses.
15 This matter, as indicated in our response to MEUNSC DR-8, will require a longer lead
16 time to examine extending beyond the time horizon of this proceeding. NS Power is
17 committed to its resolution. However, it is a pricing matter that does not need to be
18 resolved at this time and does not stand in the way of reaching consensus on the COS
19 methodology.

21 **6.1.2 Other Items on Which Consensus Has Been Reached**

22
23 The effect of the remaining issues, individually and in aggregate, is minor. There is no
24 further discussion of these recommendations in the body of this evidence.²¹

¹⁹ Appendix B page 10 and 788 of 791.

²⁰ Appendix B page 788 of 791.

²¹ Additional information on these items can be found in Strawman Version 1 (Appendix H), Strawman Version 2 (Appendix J), and the comments from stakeholders received regarding both Strawman reports (Appendices I and K).

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6.2 Recommendations on Which Parties Did Not Reach A Consensus

The table below identifies those 19 issues/recommendations for which consensus has not been reached to date.

No	Recommendation	Subject
1	R3.1-1	Service Definitions as it relates to voltage levels appropriate
2	R3.1-2	Consider individual customer circumstances, such as accident of geography versus intended customer's choice, in developing Service Levels
4	R3.1-4	Levelize customers at actual voltage service levels
5	R3.1-5	Maintain HV and EHV transmission categories
12	R4.1-1	Review alternate approaches for generation classification
13	R4.1-2	Consider Equivalent Peaker method for generation classification
14	R4.1-3	Hold current method of generation classification unless superior approach identified
15	R4.1-4	Adjust classification of Regular Purchased Power
16	R4.1-5	Classify wind purchases based on role in system planning
17	R4.1-6	Classification of non-wind purchases
18	R4.2-1	Classify Transmission 100% Demand
19	R4.2-2	If Transmission not 100% Demand, classify using other than SLF
21	R4.3-2	Update functionalization and classification of poles and wires
26	R4.3-7	Review weights in customer allocators
35	R4.4-7	Align COS treatment of transmission substations with OATT. The financial accounting system should dictate functional cost assignment as it does with OATT.
36	R4.4-8	Disaggregate distribution depreciation expense
39	R5.0-1	Relax R/C ratios
41	CA	Port Hawkesbury Biomass classification
42	The Industrial Group	Muskrat Falls effect and treatment of Lingan 1 and 2

A discussion of each of these issues and the Company's and stakeholder positions on the matters is presented in the following section. NS Power has grouped these recommendations into a few themes. They are addressed in the order of their declining materiality in class cost responsibilities.

1 **6.2.1 Classification and Allocation of Generation Costs (No 12, 13, 14, 41, 42)**

2
3 Generation by far accounts for the biggest share of the Company's total rate base and
4 total operating costs²² and was the central theme of the last COS proceeding held in 1993.
5 Perhaps the most important aspect in the treatment of generation costs is their
6 classification between energy and demand-related components. In general, the more
7 these costs are classified to energy, the higher the overall cost responsibility of the high
8 load factor customer classes such as the Large Industrial class.

9
10 The following discusses the treatment of generation in two subcategories: base load
11 generation and renewable generation.

12
13 **6.2.1.1 Base Load Generation**

14
15 As provided in response to Avon DR-16,²³ historical treatment of generation in our
16 jurisdiction has fallen within the energy weighting methods, which recognize that these
17 assets were constructed for the reasons of providing lower cost energy, in addition to
18 capacity. The methods for allocation of generation and transmission costs gradually
19 evolved, starting in the 1970s from Non-coincident Peak to the Average and Excess
20 Method, ending eventually in 1995 with the current System Load Factor (SLF) based
21 method.

22
23 The SLF method reclassifies about two thirds of fixed Generation and Transmission costs
24 to energy, based on the System Load Factor. The energy portion of these costs is
25 allocated to rate classes based on their relative shares in annual energy requirements,
26 while the demand-related portion is allocated based on the rate classes' relative shares in
27 the sum of three winter monthly coincident peaks for the months of January, February
28 and December.

²² The generation rate base accounts for about 2/3 of the total, while generation expenses, inclusive of fuels, account for 3/4.

²³ Appendix A page 28 of 147.

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1 The agreed upon criteria for the COS review in the Terms of Reference²⁴ call for staying
2 within the established COS framework, unless a compelling case is developed for
3 pursuing a change. NS Power believes that the review of generation should be conducted
4 within the confines of energy weighting methods. No party took a position opposed to
5 this.

6
7 To facilitate discussion on alternate treatments of base load generation, NS Power
8 provided modeling results and qualitative comments on various classification and
9 allocation techniques, as recommended by stakeholders, in its response to Avon DR-16.²⁵

10 The tested classification methods were:

- 11
12 1. Peak Demand Methods
13 2. Energy Weighting Methods of Equivalent Peaker
14 3. Time Differentiated Methods
15

16 Within each classification method, NS Power considered further variations of
17 assumptions concerning the types of generation used and methods of allocation.
18

19 **Stakeholders' Positions**

20
21 The CA's consultant and the Industrial Group advocate departure from the currently used
22 System Load Factor-based classification of base load plant.²⁶ They both are of the
23 opinion that the SLF approach is not a fully causation-based method. The MEUNSC's
24 consultant and Board Counsel's consultant expressed a preference for staying with the
25 current SLF-based method,²⁷ whereas the SBA's consultant indicated that, while the
26 SLF-based method does not necessarily provide the best insight into cost causation, it
27 may offer a suitable compromise among alternatives.²⁸

²⁴ Appendix M.

²⁵ Appendix A page 28 of 147.

²⁶ Appendix K page 11 (CA), page 20 (Industrial).

²⁷ Appendix K page 31 (MEUNSC), Appendix I page 20 item (a) (Mulleese).

²⁸ Appendix I page 26.

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1
2 The CA's consultant is in favor of implementing the Equivalent Peaker Method (EPM) in
3 conjunction with both base load and wind generation plants.²⁹ The EPM aligns more
4 closely with the cost causation in the generation planning process as stated in NARUC's
5 manual:

6
7 Equivalent peaker methods are based on generation expansion planning
8 practices, which consider peak demand loads and energy loads separately
9 in determining the need for additional generation capacity and the most
10 cost-effective type of capacity to be added.³⁰
11

12 Under this method, a portion of the unit fixed cost of each generation unit is set equal to
13 the unit cost of the proxy generation for capacity and classified to demand, with the
14 balance of cost classified to energy. The analysis, to the extent possible, should be
15 conducted on the basis of viable market replacement alternatives available to the utility.

16
17 Such an approach is problematic, as not all currently used types of generation, such as
18 coal or nuclear, are being constructed anymore.³¹ This method was recommended by NS
19 Power and the Board's consultant, Mr. George Baker, in the 1993 Generic COS
20 Proceeding. It was not accepted by the UARB as it was determined to be impractical due
21 to its computational challenges concerning the determination of a common dollar
22 denominator for generators of varying vintages and year by year variations between costs
23 of base load and peaking units. NS Power has modeled a few variations of this approach,
24 addressing the issue of age-based diversity in asset value by applying an inflation
25 adjustment.
26

²⁹ Appendix K page 11 of 39.

³⁰ NARUC Manual, January 1992, page 52.

³¹ This challenge is currently faced by SaskPower. Elenchus recommends as a second best Peaker Credit approach or relying on benchmarking survey results. This is discussed on page 36 of the Elenchus Survey (Appendix H page 136 of 261).

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1 The EPM method recommended by the CA's consultant comes in several variations, of
2 which NS Power has modeled four.³² Under the more likely methods to be implemented,
3 peaker by proxy³³ or peaker credit,³⁴ the cost redistribution effects results for the
4 Residential and Industrial class were as follows:

- 5
- 6 1. Residential class – reduction from 1% to 2%
 - 7 2. Industrial class – increase from 2.5% to 5%
- 8

9 Other Industrial and General classes experience smaller increases, while the Municipal
10 and Unmetered (UNM) rate classes see approximately neutral results.³⁵ These results
11 were documented in sensitivity analysis cases W and Z.³⁶

12

13 Regarding allocation of generation costs, the CA's consultant proposes an increase in the
14 number of monthly peaks beyond the three winter peaks to incorporate peaks of non-
15 winter months for which there is evidence of empirical utilization of combustion
16 turbines.³⁷

17

18 The CA's consultant is opposed to the Industrial Group's proposal to reclassify a portion
19 of Lingan 1 and 2 costs to demand, based on recent change in the utilization of these
20 units.³⁸

21

³² Appendix A pages 33 to 35 of 147 (Avon DR-16 pages 6 to 8).

³³ NS Power has also tested the equivalent peaker method using updated peaker costs. The results were directionally opposite to this one with the residential class seeing a 0.6% increase and other classes a decrease.

³⁴ Peaker by proxy and peaker credit were the two approaches identified by the Board's consultant, George Baker, in 1993 as the most appropriate to use (see Appendix Q).

³⁵ As indicated in Avon DR-16 (Appendix A page 28 of 147), NS Power applied tested classification and allocation methods to both Generation and Transmission. For the purposes of this discussion, only Generation should be modified; thus, the results presented in the analysis overestimate the cost redistribution effect by approximately 10% to 20%.

³⁶ COSS Sensitivity analysis can be found on NS Power's FTP site (See Appendix T).

³⁷ Appendix K page 13 of 39.

³⁸ Appendix K page 12 of 39.

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1 The Industrial Group is in favour of implementing a time-differentiated energy weighting
2 method, referred to as Base Peak (BP) or its more complex variation Base, Intermediate
3 Peak (BIP).³⁹

4
5 The time-differentiated cost of service methods allocate fixed plant costs to different time
6 periods based on their utilization and costs.⁴⁰ The costs are separated according to the
7 part of the system load curve served by various types of units. NS Power performed
8 sensitivity analyses for one such method: a Base Peak method concerned with separation
9 of costs between peak and base load generation. The Company also considered its ability
10 to carry out analysis of a Base, Intermediate Peak method which separates costs among
11 three periods.

12
13 These methods can have several variations.⁴¹ The approach recommended by the
14 Industrial Group's consultant in the 2009 GRA⁴² (sensitivity case AA⁴³) would result in a
15 smaller degree of reclassification of fixed costs from demand to energy than under the
16 SLF-based approach. This results in a cost transfer of 4 percent to the Residential class
17 and a decrease for all other classes, of which the Large Industrial class experiences the
18 largest benefit, an 11 percent decrease in cost allocation.

19
20 Further, the Industrial Group recommends that the currently less heavily utilized base
21 load coal fired plants of Lingan 1 and 2 be treated as intermediate generation.⁴⁴ NS
22 Power believes the effect of this change would be to classify a bigger portion of Lingan 1

³⁹ Appendix K page 21 of 39.

⁴⁰The most common approach to allocation of these time-differentiated costs to rate classes is to use class peak demands in allocation of peaking costs, and class energy requirements up to a breakeven point between two different types of generation on system load duration curves to allocate intermediate and base load costs. The time differentiated methods are claimed by some to better align with the cost causation as used by generation planning in that extra capital costs are incurred once the system is expected to run for a certain minimum number of hours. Once the minimum hour threshold, or break-even point, is reached, it is no longer relevant to the investment decision in base load generation as to how many more additional hours the base load unit will run. According to NARUC's manual it is not certain, however, whether or not system planners always recognize the difference between on-peak and off-peak hours in their investment decisions to build base load plant.

⁴¹ Avon DR-16, pages 9 to 11 (Appendix A pages 36 to 38 of 147).

⁴² Avon DR-16, page 10, Base Peak (BP) using the system load factor classification method (Appendix A page 37 of 147).

⁴³ COSS Sensitivity analysis can be found on NS Power's FTP site (See Appendix T).

⁴⁴ Appendix I page 14 of 31.

1 and 2 fixed cost plant to demand than is the case under the SLF approach resulting in a
2 further shift of costs away from the Industrial classes. The Industrial Group also
3 recommends that the redesign of the COS methodology incorporate the anticipated
4 effects of 2018 Muskrat Falls energy and the 2020 40 percent RES requirement.⁴⁵
5

6 **NS Power's Position**
7

8 CAEC recommended that NS Power review its current SLF method and compare its
9 performance under suitable criteria to alternative methods. CAEC suggested that NS
10 Power consider an EPM method and an alternative to an energy weighting approach of a
11 Peak Demand (PD) method,⁴⁶ which classifies all fixed plant costs to demand.
12

13 NS Power confirmed in its Strawman reports that it supports maintenance of the SLF
14 approach, as long as no superior alternative is found. In the Company's assessment, there
15 were no convincing arguments put forward to confirm an alternative method would be
16 superior.
17

18 The application of the EPM and BP methods to classification of base load generation
19 were examined in the 1993 COS proceeding and were rejected in favor of the current
20 SLF-based method. Though the operational landscape of NS Power has changed since
21 that time, the characteristics of the EPM and BP methods have not. The table below
22 provides NS Power's qualitative assessment of generation classification approaches, as
23 based on the discussion of their pros and cons in the response to Avon DR-16⁴⁷, relative
24 to established ratemaking criteria.
25

⁴⁵ Appendix I page 12 of 31.

⁴⁶ The PD method, also referred to as the fixed/variable split method, increases the number of system peaks on the basis of which fixed costs are allocated. The PD method can be used to produce cost allocation results that approximate those under various energy weighing methods while avoiding their complexity.

⁴⁷ Appendix A page 28 of 147.

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Criterion	SLF	EP	BP/BIP	PD
Initial cost redistribution effect	Very Good	Fair	Poor	Poor
Rate stability going forward	Good	Fair	Poor	Fair
Alignment with cost causation	Fair	Good	Very Good	Poor
Simplicity	Good	Poor	Poor	Very Good
Transparency	Fair	Fair	Fair	Poor
Noncontroversial	Poor	Poor	Poor	Poor
Overall assessment	Good	Fair	Fair	Fair

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As far as allocation of demand-related costs of generation is concerned, NS Power does not find evidence in support of a departure from the current three coincident peak (3CP) approach. As provided in response to CA DR-42, 43 and 44, NS Power remains a winter peaking utility and combustion turbine (CT) usage during non-winter months is not a significant factor with respect to generation investment decisions.

The treatment in the COS of future developments such as the operation of Lingan Units 1 and 2 beyond 2014, and the potential for the Maritime Link, if approved, or 40 percent RES requirements, should be deferred until the Company and the Board determine the outcome of these issues.

NS Power maintains its position that the current approach to classification of base load costs is superior to the alternatives and should be maintained.

6.2.1.2 Renewable Generation

The current approach to classification and allocation of NS Power-owned renewable generation is primarily rooted in the UARB's decision on the Generic COS Proceeding. The proposed amendments by NS Power in subsequent GRA submissions and the Board's rulings have also contributed to the current approach.

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1 The Board's decision on the Generic COS hearing provided as follows:
2

3 The Board directs that

- 4
- 5 (i) all generation costs associated with environmental compliance and
6 fuel conversion are to be classified as energy related;
 - 7
 - 8 (ii) annual fixed costs associated with steam and hydro generation
9 plant rate base asset are to be classified to energy on the basis of
10 annual system load factor;⁴⁸
11

12 At the time of the UARB's COS decision in 1995, NS Power did not own any wind or
13 biomass power plants. Therefore, these assets were not specifically mentioned in the
14 Board's decision. There were no Renewable Electricity Standards in effect at that time
15 either. Notwithstanding the above, the underlying principle stemming from the UARB's
16 decision to classify, as energy, those assets whose acquisition allows NS Power to
17 produce energy more economically, is aligned with the investments which enable NS
18 Power to produce energy in conformance with environmental regulations.
19

20 Wind generation assets added prior to 2005 were classified between demand and energy
21 using a 30/70 percent split. This was documented in NS Power's response to UARB IR-
22 73 in the 2007 GRA. At that time, environmental consideration was not given to these
23 projects as these investments were not driven by the RES requirements.
24

25 The logic of this approach is a reversal of the load factor based classification of
26 dispatchable base load generation. To the extent base load generation is producing
27 energy, it should be classified to energy. To the extent it is not, it should be considered
28 demand-related.
29

30 The same logic cannot be applied directly to non-dispatchable wind generation, assumed
31 to operate at 30 percent capacity factor, because it would credit 70 percent of its value to
32 demand. Given that this non-dispatchable source has been credited for its capacity

⁴⁸ COS & Rate Design Generic Hearing Board Order, September 22, 1995, page 23.

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1 contribution to the system reserve planning to the extent of its capacity factor, NS Power
2 used this to determine its classification to demand.⁴⁹

3
4 The investments in wind generation made after 2009 were classified in the COSS in the
5 2012 GRA as energy-related only, because they were driven by RES targets and were
6 justified as such in their capital work order applications to the UARB. This approach was
7 documented in NS Power's responses to CA IR-32 and NPB IR-35 from the 2012 GRA
8 proceeding. The Board's directive to classify dispatchable biomass generation based on
9 system load factor, in its 2013 GRA decision,⁵⁰ set a paradigm for treatment of
10 dispatchable renewable generation.

11
12 The classification of the operating expenses of wind and biomass plants is consistent with
13 the classification of their underlying rate bases. The operating costs of steam, hydro,
14 wind, biomass and LM6000 units are classified using the same one composite coefficient
15 in the COSS, which is already reflective of the weighted averaging effect of their
16 underlying rate bases. Its effect on total classified operating costs is exactly the same as
17 that that would be produced by distinct classifications of operating expenses of individual
18 generation types.

19
20 **Stakeholders' Positions**

21
22 All parties, except the CA's consultant, are in agreement with NS Power's proposal to
23 change the approach to renewable generation to align it with the current treatment for
24 generation planning purposes.⁵¹ The SBA's consultant suggests that it may be
25 appropriate to consider the Equivalent Peaker approach in classification of wind
26 generation that is not driven by RES considerations.⁵² The SBA's consultant would like
27 to see additional discussion of this issue, however is inclined to support NS Power's

⁴⁹ This treatment of RES compliant wind investments explains why the weighted average split of the total wind generation rate base of NS Power between demand and energy does not match the 30/70 split.

⁵⁰ 2012 NSUARB 227 Decision, M04972, December 21, 2012, Page 128 of 136.

⁵¹ Appendix K page 33 of 39 (Mulleese), page 39 (SBA), page 22 (Industrial), Appendix I page 18 of 31 (MEUNSC).

⁵² Appendix K Page 39 of 39.

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1 proposal. Board Counsel's consultant concludes that NS Power's proposal is reasonable,
2 however has reserved final judgment until NS Power provided responses to a few
3 clarifying DRs asked by the consultant in its submission in response to Strawman
4 Version 2.⁵³ NS Power circulated to stakeholders its responses to these questions on June
5 5, 2013.

6
7 The CA's consultant is opposed to the idea of classifying wind generation to demand
8 based on its capacity factor and recommends that NS Power should either apply a SLF
9 approach to wind generation or use the EPM method.⁵⁴ The CA's consultant
10 recommends that the Port Hawkesbury biomass plant should be allocated 70%-100% on
11 energy.⁵⁵

12
13 **NS Power's Position**

14
15 As provided in Appendix 5 to the Company's Strawman Version 2 report,⁵⁶ NS Power
16 proposed a new approach to classification of wind generation that would align with its
17 current treatment in generation planning process. In particular, NS Power proposes that
18 renewable generation arising from the RES mandate no longer be classified entirely to
19 energy.

20
21 As indicated in the Company's response to Avon DR-16⁵⁷ and confirmed in the
22 Strawman Report Version 1 under recommendation R4.1-2, the treatment of wind
23 generation for capacity planning purposes at NS Power has changed. Wind projects are
24 now designated as a Network Resource Interconnection Service (NRIS)⁵⁸ or an Energy
25 Resource Interconnection Service (ERIS).⁵⁹ Going forward, NS Power proposes to credit

⁵³ Appendix K Page 34 of 39.

⁵⁴ Appendix K page 11 of 39.

⁵⁵ Appendix K Page 12 of 39.

⁵⁶ Appendix J page 97.

⁵⁷ Appendix A page 28 of 147.

⁵⁸ The NRIS-designated wind generation is deemed as firm capacity planning because the necessary transmission capacity is available to ensure their full operation in all hours of the year.

⁵⁹ The ERIS-designated wind generation is deemed as energy-related only because it is subject to transmission constraints or congestion and as such is not credited with any contribution to system capacity.

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1 20 percent of the installed wind generation capacity, designated as Network Resource
2 Interconnection Service, towards its generation planning reserves. NS Power treats all
3 wind generation in the province, whether its own or belonging to independent power
4 producers, in the same manner.

5
6 To align the COS treatment of wind generation with system capacity planning, no
7 distinction would be made between RES versus non-RES types of investments. As is the
8 case with the treatment of the Port Hawkesbury biomass project, the classification of the
9 wind generation would not be subject to RES consideration. NS Power proposes to
10 classify 20 percent of all wind generation costs, designated as NRIS, to demand while the
11 remaining 80 percent of this generation, and 100 percent of ERIS-designated generation,
12 would be classified to energy. In the event an Equivalent Peaker (EP) method were to be
13 adopted for classification of base load generation in lieu of the current System Load
14 Factor based approach, the EP would be used to re-classify the demand-portion of wind
15 generation costs to energy.

16
17 As described in NS Power's response to Avon DR-14,⁶⁰ NS Power recommends against
18 the CA consultant's proposal to classify wind based on SLF. NS Power does not support
19 the application of EPM to classification of wind, absent broad acceptance of this method
20 as a general classification method for its generation plant.⁶¹

21
22 NS Power proposes no changes to classification of wind operating costs and allocation of
23 total wind generation costs to rate classes.

24
25 Regarding the treatment of the Port Hawkesbury biomass project, NS Power recommends
26 the status quo because the Company is not aware of changes in circumstances since the
27 Board's decision was rendered in December 2012 that would warrant a deviation from
28 the Board's directive in this regard.

⁶⁰ Avon DR-14, page 2 (Appendix A page 25 of 147) lines 4 to 12.

⁶¹ NS Power took this view in its response to Avon DR-14, page 3 (Appendix A page 26 of 147), lines 18 to 22.

1 In view of the above, NS Power maintains its proposal regarding the treatment of wind
2 and biomass generation as presented in Strawman Version 2.

3
4 **6.2.2 Classification and Allocation of Transmission Costs (No 18, 19)**

5
6 As is the case with generation, NS Power classifies its transmission between energy and
7 demand-related categories using a System Load Factor approach. This approach is an
8 outcome of the Board's Decision in 1995, which viewed transmission as an extension of
9 generation. The approach is atypical in the North American electric industry, as the costs
10 of transmission are primarily driven by demand and are usually classified to demand.

11
12 NS Power accepted CAEC's recommendation that classification of transmission between
13 demand and energy, as predicated on the SLF approach, be changed to either demand-
14 only or, if energy weighing were to be maintained, to another method than that based on
15 SLF. CAEC's recommendation was based on the following factors:

- 16
- 17 • Cost causation factors behind transmission construction are predominantly
18 demand-related;
 - 19
 - 20 • Consistency with industry practice which predominantly classifies transmission to
21 demand;
 - 22
 - 23 • Treatment of transmission as demand-related only under the OATT and 1 Part-
24 Real Time Price riders, which is consistent with what is being proposed;
 - 25
 - 26 • Changes in cost causation behind recent investments in transmission investment
27 from those encapsulated in the concept of "coal by wire", which are believed to
28 have given rise to the current classification in the 1995 COS decision.
 - 29

1 **Stakeholders' Positions**

2
3 Stakeholders' responses to this matter were divided. The Board Counsel's, CA's and
4 MEUNSC's consultants oppose the recommendations, favouring the status quo.⁶² The
5 Industrial Group and the SBA's consultant support the recommendations.⁶³

6
7 Notable arguments brought by the parties in favour of the status quo include:

- 8
- 9 • The cost redistribution effect on the residential class of +0.9 percent (CA's
10 consultant);⁶⁴
 - 11
 - 12 • Historical cost allocation as a "lasting" purpose behind embedded cost studies
13 (CA's consultant);⁶⁵
 - 14
 - 15 • Energy cost causation behind recent investments in transmission as driven by
16 RES consideration (CA's consultant);⁶⁶
 - 17
 - 18 • Irrelevance of the "coal by wire concept" to the Board's decision to classify
19 transmission costs to energy (Mulleese);⁶⁷
 - 20
 - 21 • Irrelevance of transmission treatment under OATT and 1P-RTP to the COS
22 review (Mulleese);⁶⁸
 - 23
 - 24 • Lack of evidence of superiority of an alternative (MEUNSC's consultant,
25 Mulleese).⁶⁹

⁶² Appendix I pages 21 to 22 of 31 (Mulleese), Appendix K pages 8 to 9 of 39 (CA), Appendix K page 31 of 39 (MEUNSC).

⁶³ Appendix K page 22 of 39 (Industrial), Appendix I page 28 of 31 (SBA).

⁶⁴ Appendix I page 5 of 31.

⁶⁵ Appendix I page 5 of 31.

⁶⁶ Appendix I page 6 of 31.

⁶⁷ Appendix I page 22 of 31.

⁶⁸ Appendix I page 23 of 31.

1
2 Parties in support of this proposal noted:

- 3
- 4 • The SLF approach does not seem appropriate for the majority of transmission
5 today (SBA's consultant);⁷⁰
 - 6
 - 7 • Change in classification to demand is justified by the change in the use of
8 transmission (Industrial Group);⁷¹
 - 9
 - 10 • Historical considerations behind cost treatment are secondary in importance to
11 current usage and conditions behind asset maintenance and replacement
12 (Industrial Group).⁷²
 - 13

14 Further to the above, the MEUNSC's consultant submitted that any transition to demand-
15 only classification should be accompanied by a change in cost allocation approach, such
16 as that from 3CP to 12CP,⁷³ to mitigate cost redistribution effects.⁷⁴ The SBA's
17 consultant also indicated that consideration should be given to reclassification to energy
18 of that portion of radial transmission which is dedicated to the delivery of wind power.⁷⁵

19

20 **NS Power's Position**

21

22 CAEC, having reviewed the stakeholders' responses, continues to recommend that the
23 SLF approach be abandoned in favour of a demand-only classification of transmission.
24 The primary consideration behind classification of transmission is "peak demand"
25 requirement. The length of transmission radials, as driven by the location of generation,

⁶⁹ Appendix I pages 17 and 23 of 31.

⁷⁰ Appendix I page 28 of 31.

⁷¹ Appendix K page 22 of 39.

⁷² Appendix K page 22 of 39.

⁷³ Moving to a 12 coincident peak approach represents further compromise between cost causation behind capacity expansion and stability in cost allocation. It also further mitigates the diversity benefit problem in that it makes seasonal loads responsible for costs of capacity.

⁷⁴ Appendix K page 31 of 39.

⁷⁵ Appendix I Page 28 of 31.

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1 is of secondary importance, while the amount of energy carried through the lines is not a
2 cost factor at all. To the extent location of generation plays a role in energy causation
3 behind transmission, this can be better addressed by modifications to the coincident peak
4 (CP) allocation approach, such as a change from 3CP to 12CP, which implicitly
5 recognizes energy cost causation. Further, CAEC recommends that NS Power develop a
6 new, demand-only based approach to treatment of transmission, consistent with the
7 industry transmission treatment theory and practice. CAEC also continues to indicate
8 that alignment between COS and OATT is relevant and should be pursued.

9
10 Throughout the Company's review of the COS methodology, NS Power has maintained
11 that consistency in cost treatment of asset utilization and service differentiation with the
12 approaches employed in the OATT and 1P RTP was relevant and desirable to minimize
13 controversy going forward. A better alignment in treatment of transmission costs under
14 COS and OATT would produce more efficient price signals to customers seeking
15 alternate suppliers.

16
17 Though the UARB did not adopt the "coal by wire" concept in its decision to reclassify a
18 portion of transmission costs to energy, NS Power notes that the transmission/generation
19 linkage did play a role in this decision. This was argued by the Board's consultant Mr.
20 George Baker in his evidence (Appendix Q):

21
22 Transmission costs are fixed and may be classified entirely to demand or
23 partly to demand and partly to energy.

24
25 The cost of transmission facilities correlates almost completely with the
26 peak load which must be transmitted and from this point of view a 100%
27 demand classification would be appropriate.

28
29 It is, however, also relevant to consider why transmission was built. If the
30 transmission was necessary to connect remote generation to load center,
31 then there is a strong argument for classifying the transmission in
32 conformity with the generation.
33

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1 NSPI recommends classifying its transmission connecting remote
2 generation 100% to energy on the basis that the generation was remotely
3 sited solely for the purpose of minimizing energy costs. This is a
4 reasonable argument.⁷⁶ [emphasis added]
5

6 The concept was reflected in Board's analysis of the 1993 proceeding
7

8 One of the major differences of opinion at the hearing was the
9 classification of generation and transmission rate-base assets. This results
10 in a need to determine what portion of fixed costs should be classified as
11 energy and the appropriate allocation of demand related costs to each
12 customer class. For example, a transmission line to a remote base-load
13 plant built to provide least-cost energy to the load centre has an energy
14 related intent. The actual cost incurred, however, is a function of the
15 physical size of the conductor, which relates to its demand capability.⁷⁷
16 [emphasis added]
17

18 and further
19

20 It is the Board's opinion that there is an element of energy related cost
21 causation in past generation planning that is present in the NSPI system
22 today. Ms. Chown acknowledges the need for energy recognition in cases
23 such as hydro or nuclear plants, where large capital investments have been
24 made to minimize energy costs. The Board considers that the same
25 rationale applies to the siting of coal fired plants in Cape Breton, as the
26 site was chosen for a combination of reasons which culminated in the least
27 cost solution at that time.⁷⁸ [emphasis added]
28

29 NS Power submits that factors considered by the Board in its 1993 Decision regarding
30 investment in transmission, as opposed to generation, are significantly reduced today. As
31 indicated in the background section of the Strawman Version 1 report,⁷⁹ most of today's
32 transmission rate base was added after the coal-fired generation was built in Cape Breton.
33

34 The original premise behind energy weighting in classification of generation assets was
35 choice of investment. Generation is classified between demand and energy because

⁷⁶ George Baker's evidence from the 1993 COS proceeding, Appendix Q page 21.

⁷⁷ 1995 COS Decision, page 17.

⁷⁸ 1995 COS Decision, page 19.

⁷⁹ Appendix H, page 8 of 261.

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1 utilities, generally speaking, have a choice between two types of generation: base load
2 generation or peaking generation. Although base load generation is more expensive to
3 build than CTs, it is cheaper to run. This gives rise to an optimal generation mix, where
4 the amount of investment in base load generation is justified by lower overall generation
5 costs. In the Company's view, it makes sense to classify backbone and inter-tie
6 transmission⁸⁰ to energy if a significant portion of the investment was undertaken to
7 facilitate lower generation costs, as was the case with the decision to locate coal-fired
8 generation in Cape Breton.

9
10 NS Power submits that today backbone transmission corridors are less of a consideration.
11 Power has to be brought to centres of consumption from distant generation sources,
12 which do not have siting alternatives near centers of consumption. These existing
13 transmission corridors serve as conduits of power to load centres from ever-diversifying
14 sources of supply. Thus, costs of refurbishments and upgrades of these corridors are
15 increasingly a function of diversified renewable generation and imports.⁸¹ Little of the
16 value of the original investments made in these transmission corridors remains in today's
17 transmission rate base.

18
19 The primary determinant of the backbone transmission system costs is demand. The
20 higher the demand, the heavier the transmission lines, the higher the costs. Therefore,
21 backbone transmission costs should be classified entirely to demand.

22
23 As indicated by CAEC, reclassification of transmission to energy is not the common
24 industry practice, and, if present, it is for the reason of transmission radial to remote

⁸⁰ NARUC defines backbone and inter-tie transmission facilities to be the network of high-voltage facilities, from 115kV to 765kV or higher through which utilities' major production sources are integrated. NS Power's OATT submission from 2005 refers to it as Bulk Network Assets. Radial to generation is not part of costs included in OATT pricing.

⁸¹ For further discussion, please refer to CAEC's report at Appendix J, pages 109 to 112 of 112 (Strawman Version 2).

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1 generation, which typically accounts for a minor portion of the transmission network and
2 is not part of the backbone transmission system.⁸²

3
4 This industry practice is also captured in the Elenchus survey.⁸³

5
6 Transmission costs are usually classified as 100% demand related since
7 transmission is planned in order to transport electricity at the time of
8 maximum demand in the system. Transmission includes the operation of
9 the grid at different voltages as a single function that transports power
10 from generating stations to the distribution system. Transmission also
11 provides reliability to the electricity system by connecting multiple
12 generation sources.

13
14 In some cases transmission is considered an extension of generation, when
15 it is connecting remote generators, and is therefore, classified into demand
16 and energy in the same proportion as the generation it is connecting.⁸⁴

17
18 NS Power is proposing that transmission be classified to demand only and allocated on
19 12CP. This treatment will align with the cost treatment under OATT. Although, this
20 represents a departure from the 3CP approach used currently in allocation of demand-
21 related transmission costs, NS Power believes it is a good compromise between views of
22 the parties to this proceeding and aligns with CAEC's recommendations. While
23 recognizing the dominant role of demand in cost causation of transmission, the 12CP
24 retains recognition for energy in its radial to generation component and also results in a
25 minimum cost redistribution effect on rate classes.⁸⁵ The approach would simplify the
26 cost apportionment process and would provide for a more equitable recovery of
27 transmission costs from rate classes.

⁸² The approved 2014 OATT shows that generation-related transmission expenses account for 5.6% of the total transmission expenses.

⁸³ The Elenchus survey is a comprehensive survey of COS methodologies conducted by Elenchus Research Associates Inc. at the request of SaskPower. NS Power has used this benchmarking study as one of the reference points for evaluation of rate setting methodologies as described in Appendix H, page 13 of 261. The survey is attached in Appendix H pages 101 to 196 of 261.

⁸⁴ Appendix H page 119 of 261 (Elenchus Survey, page 19).

⁸⁵ The cost redistribution effect of this change has been produced in the sensitivity case AJ, provided on NS Power's FTP site (see Appendix T).

1 **6.2.3 Cost alignment with voltage service levels (No 1, 2, 4, 5)**

2
3 These recommendations are the most significant in the category of housecleaning items,
4 as they have the most significant cost redistribution effect on rate classes and are a driver
5 behind the recommended changes to the design and maintenance of the Load Research
6 sample. As shown under sensitivity case AO,⁸⁶ the cost increases to the Municipal and
7 Large Industrial classes are 3.5 and 0.9 percent, respectively.

8
9 At the beginning of the collaborative process, NS Power stressed the importance of
10 adequate reflection of service differentiation by voltage levels in the COS in the delivery
11 of just and reasonable rates.⁸⁷ The costs assigned to rate classes should reflect, to the
12 extent practical, their utilization of the transmission and distribution networks. For the
13 ratemaking purposes of COS, the implementation of this concept must find the right
14 balance between simplification of inherent complexities behind cost causation in a
15 network setting and accuracy in cost allocation.

16
17 CAEC found that the design of NS Power's COS, which differentiates between
18 transmission and distribution voltage levels, is aligned with industry practice. The COS
19 design calls for allocation of distribution and transmission costs by two voltage service
20 levels each: primary and secondary for distribution, and extra high (EHV) and high (HV)
21 for transmission.

22
23 CAEC found the implementation of this concept flawed, as currently not all class loads
24 are classified in this manner. The coefficients used to apportion class distribution loads
25 between primary and secondary voltages of the General, Small Industrial and Medium
26 Industrial rate classes are dated, while loads of large customer classes are not correctly
27 accounted for by distribution and transmission voltage levels.

⁸⁶ Sensitivity Analysis is provided on NS Power's FTP site (see Appendix T).

⁸⁷ Appendix L pages 4 and 5 of 62 (October 19, 2012 Technical Conference presentation).

1 CAEC recommended that the Company use CIS-based information to determine actual
2 service levels of all customers and update its load research samples by class voltage
3 levels to provide accurate load-based cost allocation coefficients. Further, CAEC
4 recommended that NS Power investigate low voltage cases of customers billed under
5 Large Industrial and Municipal classes to determine whether they are accidents of
6 geography or customers' requirements to be served at low voltage levels.

7
8 Initially, NS Power agreed with these recommendations except for the investigation of
9 low voltage cases, which the Company concluded to be time consuming and potentially
10 contentious. Upon receiving stakeholder feedback on Strawman Version 1, NS Power
11 changed its position regarding the treatment of five distribution customers from the Large
12 Industrial and Municipal classes, who draw power directly from bulk power substations,
13 by agreeing to treat them as transmission customers.

14 15 **Stakeholders' Positions**

16 17 Voltage service differentiation by primary and secondary distribution levels

18
19 All parties are in agreement with the proposed approach.⁸⁸

20 21 Voltage service differentiation between distribution and transmission

22
23 In principle, all parties agree to alignment of cost allocation with distribution voltage
24 based service differentiation.⁸⁹ No party, except for the MEUNSC's consultant, accepts
25 CAEC's recommendation to examine "low voltage cases". The MEUNSC's consultant
26 makes acceptance of CAEC's Recommendations 1, 2 and 4 conditional on inclusion of
27 "low voltage cases".⁹⁰

⁸⁸ Appendix I page 19 of 31 (Mulleese), Appendix I page 2 of 31 (CA), Appendix K page 20 of 39 (Industrial), Appendix I page 29 of 31 (SBA), Appendix K page 31 of 39 (MEUNSC).

⁸⁹ Appendix I page 19 of 31 (Mulleese), Appendix I page 2 of 31 (CA), Appendix K page 20 of 39 (Industrial), Appendix I page 29 of 31 (SBA), Appendix K page 31 of 39 (MEUNSC).

⁹⁰ Appendix K page 31 of 39.

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1
2 Mr. Dominie states:

3
4 We would continue to argue, however, that “cost causation”
5 considerations should warrant “investigation of low voltage cases” to
6 determine reasons why, before rate impacts are entertained.⁹¹
7

8 Mr. Dominie considers the “low voltage case” recommendation as warranting historical
9 contributions in aid of construction (CIAC) of distribution assets by these customers.

10
11 Both the MEUNSC’s consultant and the Industrial Group recommend that any
12 distribution costs assigned to the Municipal and Large Industrial classes be recovered
13 separately so that customers served at transmission level do not pay for distribution
14 costs.⁹² For clarity, the relevant costs should be shown separately in the COSS.

15
16 Service differentiation by EHV and HV transmission levels

17
18 There is a disagreement among parties on the treatment of voltage differentiation at
19 transmission level. The sole cost redistribution effect of service differentiation by
20 voltage level in COS is estimated to produce a transfer of \$0.6 million from the Large
21 Industrial class to other classes as documented in sensitivity case AM.

22
23 The CA’s consultant and Multeese are opposed to the concept, while the Industrial Group
24 is in agreement.⁹³ SBA provided no comment.

25
26 The CA’s consultant does not agree in principle with the concept of service
27 differentiation by transmission voltage levels, because transmission systems are
28 considered highly integrated, with many individual transmission lines providing
29 complementary services. Further, the consultant states that the presence of generation

⁹¹ Appendix K page 31 of 39.

⁹² Appendix I pages 14 and 16 of 31.

⁹³ Appendix K pages 2 to 4 of 39 (CA), Appendix K page 33 of 39 (Multeese), Appendix K page 20 of 39 (Industrial Group).

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1 connected to the grid at low transmission voltage poses a further complication in the cost
2 allocation process as generation is a responsibility of all customers on the system
3 regardless of their points of receipt.⁹⁴ Thus, EHV customers are seen as beneficiaries of
4 generation connected to the system at lower voltage levels than those of their points of
5 receipt. Hence, the consultant's view is that they should not be exempted from the
6 responsibility for at least this portion of the lower voltage transmission which connects
7 generation.⁹⁵

8
9 The CA's consultant indicates that in the event the transmission voltage-based service
10 differentiation were to be implemented in the COS, it should apply to all distribution
11 customers based on their utilization of the transmission network as determined by the
12 voltage of transmission lines bringing power to bulk power substations serving
13 distribution customers.⁹⁶

14
15 In view of the constraints in availability of transmission cost data by voltage at NS
16 Power, the complexity and data intensity required for such an analysis, and its minor cost
17 redistribution effect on rate classes, the CA's consultant is not in favor of this approach.⁹⁷

18
19 Board Counsel's consultant, in response to Strawman Version 1, supported this
20 recommendation based on the notion from CAEC recommendation 5 that "Since NS
21 Power's COS is structured to do so [differentiated by EHV and HV transmission levels],
22 it can do no harm to continue, and may offer some benefits".⁹⁸ However, in view of a
23 change to a more open ended position taken by NS Power on this matter in Strawman
24 Version 2 and presumably upon realizing that NS Power intended to apply this concept to
25 EHV customers billed under the Large Industrial Rate, with its cost reallocation effects,
26 Mr. Whalen revised his position. Mr. Whalen notes:

⁹⁴ Appendix K page 2 of 39.

⁹⁵ Appendix K page 2 of 39.

⁹⁶ Appendix K page 3 of 39.

⁹⁷ Appendix K pages 2 to 4 of 39.

⁹⁸ Appendix K page 33 of 39.

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1 The cost differentiation currently in the COSS arose in conjunction with
2 the development of rates to serve extra-large industrial customers and
3 included considerations beyond the voltage level at which these customers
4 were served. These customers no longer take service under rates
5 developed within the COSS. This being the case, allocators D-3A and D-
6 3B in Exhibit 8A are identical in the current cost of service. I see no
7 reason to change this.⁹⁹
8

9 Mr. Whalen also noted reasons brought up by Mr. Chernick.¹⁰⁰
10

11 The Industrial Group states that the current approach “is consistent with industry practice.
12 69kV line used solely for generation interconnection to the grid might be allocable to all
13 customers, but we believe the amount would be small”.¹⁰¹
14

15 **NS Power’s Position**
16

17 Voltage service differentiation between distribution and transmission
18

19 Regarding the MEUNSC’s consultant’s support of recommendation No 2 concerned with
20 “investigation of low voltage cases”, understood by the consultant to include a detailed
21 examination of individual customer’s contribution to the distribution infrastructure and
22 their interconnection diagrams, NS Power submits that the MEUNSC’s consultant’s
23 interpretation of this recommendation is not correct.
24

25 CAEC did not intend for the “low voltage cases” to include such examinations. CAEC
26 recommended an examination of original causation behind the distribution service
27 offering. In its view the responsibility for this cost would vary depending on whether this
28 was due to an accident of geography or a low-voltage service, specifically sought by the
29 customer. An accident of geography could potentially exempt a customer’s load from

⁹⁹ Appendix K page 33 of 39.

¹⁰⁰ Appendix K page 33 of 39.

¹⁰¹ Appendix K page 20 of 39.

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1 responsibility for the cost while the customer's need for this service could not. CAEC
2 does not question the presence of distribution costs in serving of these customers, and did
3 not take a position on the appropriateness of CIAC.

4
5 NS Power, as all the other stakeholders, remains opposed to the part of recommendation
6 No 2 concerned with "low-voltage cases". However, NS Power, as explained in
7 Strawman Version 2, is open to re-examination of historical CIAC's and customers'
8 interconnection diagrams.

9
10 Service differentiation by EHV and HV transmission levels

11
12 As noted in the Company's response to this matter in Strawman Version 2, NS Power
13 does not agree with the CA's consultant that transmission voltage based service
14 differentiation should apply to distribution customers. As acknowledged by the CA's
15 consultant, such an approach would make the cost allocation process more complex and
16 data intensive.¹⁰² If applied on a broad scale, it is likely to produce minor cost
17 redistribution effects among rate classes.

18
19 The practical way to capture transmission voltage based cost differentials is by voltages
20 at the points of receipt of individual customers. Consideration of power flow paths and
21 the T&D infrastructure associated with it, and attribution of this to various locations on
22 the system is complex and is not typically considered for the purposes of COS in the
23 electric industry.

24
25 The concept of applying transmission voltage differentiated service at NS Power has a
26 long tradition dating back to 1995 with the approval of the Large Industrial Expansion
27 Rate.

28

¹⁰² Appendix K pages 3 to 4 of 39.

1 The challenges around data collection by EHV and HV transmission level will not go
2 away with the adoption of a unitary approach to transmission, as this information is
3 required for the purpose of ongoing calculation of 1P-RTP adders and the OATT. In the
4 Company's view, the approaches under the COS and the OATT to this cost determination
5 should be reconciled and the same cost assumptions should be used for the purposes of
6 both calculations. The differential in these costs has been on record for some time now
7 and it did not stand in the way of offering EHV treatment to customers billed under the
8 COS-based ELI 2P-RTP rate since its creation in 2007. It would not be good ratemaking
9 practice to treat a new subgroup of EHV customers differently.

10
11 The concept of service differentiation by transmission voltage level has been firmly
12 established in the ratemaking practice in our jurisdiction. For the purposes of 1P RTP
13 adder calculations, NS Power has grouped all customers drawing power at an EHV level
14 into a separate category. As is the case with distribution voltage service differentiation,
15 the potential cost redistribution effect of implementation of the approach should not be a
16 reason for its rejection.

17
18 Recognition of EHV service at a point of customer receipt for all rate classes is a fair and
19 implementable treatment in COS. It will create opportunities for the creation of price
20 differentials to current and future EHV customers who typically are large industrial
21 power consumers with the highest price elasticity of demand.

22
23 NS Power maintains its position regarding the CAEC's recommendations as taken in the
24 Strawman Report Version 2.

25
26 **6.2.4 Purchased Power Cost treatment (No 15, 16, 17)**

27
28 The current methodology for the treatment of purchased power costs has evolved over the
29 last couple of decades through several amendments considered in past GRA proceedings.
30 The core philosophy of treating purchased power costs in a similar manner to that of NS
31 Power's own generation dates back at least to the 1993 Generic COS Proceeding. The

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1 only new development since 1993 was the introduction of a separate treatment for the
2 purchased wind generation at the time of the 2009 GRA.

3
4 Since the time the current philosophy for the treatment of purchased power was
5 established, its relative share in NS Power's generation source mix has increased
6 significantly. Also, the approach was subject to criticism by stakeholders in recent
7 GRAs, indicating to NS Power that the approach should be reviewed.¹⁰³

8
9 CAEC, working with NS Power, initially made three recommendations regarding
10 changes in the treatment of purchased power. This gave rise to requests for further
11 clarifications from a few stakeholders, following which NS Power filed its revised
12 proposal in Strawman Version 2,¹⁰⁴ which was endorsed by a CAEC memorandum
13 included with the same report.¹⁰⁵ NS Power retained the same philosophy of aligning
14 purchased power costs with the treatment of its generation, with the following changes:

- 15
16 1. Purchased wind power designated as NRIS to be classified between demand and
17 energy, and that designated as ERIS to be classified 100 percent to energy. The
18 energy-related costs are to be allocated to rate classes based on their shares in
19 annual energy requirements and the demand-related allocated on 3CP.
20
21 2. Treatment of non-wind purchased power from local producers to be separated
22 from imports and classified in the same manner as base load fixed generation
23 costs. The cost allocation is to remain as is.
24
25 3. Out-of-province imports, all of which are non-firm,¹⁰⁶ to be classified to energy
26 and allocated on a monthly as opposed to annual basis.
27

¹⁰³ 2012 General Rate Application, Evidence of Drazen Consulting Group, page 18 of 21.

¹⁰⁴ Appendix J pages 97 to 102 of 112.

¹⁰⁵ Appendix J pages 109 to 112 of 112.

¹⁰⁶ A majority of imported power falls into an interruptible category. This is due to the presence of capacity constraints on the New Brunswick tie which puts limits on the utilization of firm contracts.

1 The proposed changes have been modeled in case sensitivity AN.¹⁰⁷ No class
2 experienced a higher cost increase than 0.1 percent.

3
4 **Stakeholders' Positions**

5
6 In general, stakeholders have indicated agreement with NS Power's approach to continue
7 to treat purchased power in the same fashion as its own like generation.¹⁰⁸ However,
8 there are some differences regarding technicalities of the implementation.

9
10 The CA's consultant agrees only with the proposed treatment of imports. He considers
11 the proposed treatment of non-wind purchases flawed because NS Power treated these
12 costs entirely as fixed and ignores the fuel cost component which, according to the CA's
13 consultant, should have been classified to energy.¹⁰⁹ Further, the proposed SLF approach
14 is considered by the CA's consultant to be inadequate as average load factor of these
15 purchases is, in his view, much higher than the system load factor; therefore, NS Power
16 does not classify enough costs to energy. With respect to wind purchases, the CA's
17 consultant is critical of NS Power's reliance on a wind generation capacity factor in the
18 classification breakdown between energy and demand.¹¹⁰ Further, he believes that
19 demand-related costs, determined in such a manner, are overestimated because wind
20 generation costs are not a true measure of capacity costs and that an Equivalent Peaker
21 approach should be used instead.

22
23 The Industrial Group and the SBA's consultant appear to support NS Power's proposal in
24 most respects. The SBA's consultant would like to see more discussion on determination
25 of wind capacity costs. The Industrial Group indicated a need for further clarification
26 regarding regular purchased power and capacity constraints on the New Brunswick tie.¹¹¹

¹⁰⁷ Sensitivity analysis can be found on NS Power's FTP site (see Appendix T).

¹⁰⁸ Appendix K page 34 of 39 (Mulleese), page 7 of 39 (CA), page 22 of 39 (Industrial), page 39 of 39 (SBA), Appendix I page 18 of 31 (MEUNSC).

¹⁰⁹ Appendix K pages 7 to 8 of 39.

¹¹⁰ Appendix K page 8 of 39.

¹¹¹ Appendix K page 22 of 39.

1 Board Counsel's consultant supports NS Power proposal, while the MEUNSC's
2 consultant did not provide comments on this issue.¹¹²

3
4 **NS Power's Position**

5
6 Regarding the CA's consultant's comments, NS Power believes that its proposed
7 treatment of local non-wind power as a strictly fixed cost is appropriate.

8
9 Non-wind power purchases come from dispatchable renewable generation,¹¹³ which
10 includes a variety of generation types such as landfill gas, small scale hydro and wood
11 waste. The IPPs sell power to NS Power based on long-term contracts. They are must-
12 run units whose output does not vary with demand on NS Power's system. In that sense,
13 costs of these purchases are fixed to NS Power. NS Power's planning process recognizes
14 the contribution of this generation to the system's capacity at 100 percent of its operating
15 capacity. These purchases are concerned with acquisition of energy and are typified by a
16 high load factor.

17
18 NS Power proposes that these costs be treated in the same manner as NS Power's own
19 fixed baseload generation costs, which are classified between energy- and demand-
20 related components based on the System Load Factor. The energy-related costs are
21 proposed to be allocated on annual energy requirements, and the demand-related ones
22 based on 3CP.

23
24 Regarding classification of purchased wind power, NS Power proposes continued
25 application of assumed wind generation capacity factor for planning purposes. Our
26 reasoning regarding this matter was provided in response to Avon DR-14.¹¹⁴

¹¹² Appendix K page 34 of 39.

¹¹³ The generation is dispatchable only from the IPP's perspective. From NS Power's perspective, this is must-run generation.

¹¹⁴ Avon DR-14, page 2, lines 8 to 12 (Appendix A page 25 of 147).

1 In view of limited opposition to NS Power’s proposal, where only one stakeholder, the
2 CA’s consultant, takes a clearly opposing view on 2 of 3 aspects of this matter,¹¹⁵ and
3 other stakeholders either support it or do not provide comments, NS Power maintains its
4 proposed approach.

5
6 **6.2.5 Revenue to Cost Ratio Considerations (No 39)**
7

8 CAEC recommended that NS Power consider applying to the UARB to relax the
9 requirement of close adherence to the 95/105 ratio for a limited time, or for certain
10 classes of customers, to enhance its pricing flexibility. NS Power disagrees with this
11 recommendation on the following grounds:

- 12
- 13 1. Stakeholders were not concerned with the band being too narrow but rather too
14 broad;
 - 15
 - 16 2. NS Power’s surveys suggested that the 95/105 band is commonly used in Canada;
17
 - 18 3. NS Power, in review of the R/C ratio determination mechanism, was concerned
19 with finding a way that would set class revenues closer to unity rather than allow
20 further departures.

21
22 Participating parties,¹¹⁶ except for the CA’s consultant,¹¹⁷ agree with NS Power’s
23 recommendation to maintain the existing R/C ratio.
24

25 **Stakeholders’ Positions**
26

27 The CA’s consultant is of the view that “the 95% - 105% bandwidth is unlikely to cover
28 the full range of uncertainty in the R/C ratios that results from such elements as the

¹¹⁵ Appendix K page 8 of 39.

¹¹⁶ Appendix I page 20 of 31 (Multeese), Appendix K page 23 of 39 (Industrial), Appendix K page 38 of 39 (SBA),
Appendix I page 18 of 31 (MEUNSC).

¹¹⁷ Appendix K page 16 of 39.

1 necessary reliance on judgment, the use of simplified methods, and load and forecasting
2 error.”¹¹⁸ In response to Strawman Version 1, the CA’s consultant requested that NS
3 Power provide analysis of the effect on R/C ratio of changes in class CPs and NCPs from
4 the low to high end of the range of uncertainty.¹¹⁹

5
6 **NS Power’s Position**

7
8 NS Power performed the requested analysis and found that changes in load shape
9 statistics within the designed tolerance band of 90/100 have cost redistribution effects
10 falling within the 95/105 R/C band for most classes. This analysis can be found in COSS
11 sensitivity models AP + 10 and AP – 10.¹²⁰

12
13 NS Power submits that the 95/105 R/C band is appropriate and recommends it be
14 maintained.

15
16 **6.2.6 Functionalization and Classification of Poles and Wires (No 21)**

17
18 In keeping with the principle of voltage-based service differentiation in allocation of
19 costs, as discussed in section 6.2.3 above, the COS model provides a breakdown of
20 primary and secondary distribution poles and wires before they are classified between
21 demand- and customer-related costs. These costs are then allocated to rate classes based
22 on their utilization of these assets as measured through levelized class non-coincident
23 demands. The breakdown of poles and wires between secondary and primary voltage
24 components, or sub-functionalization, has not been revised since it was originally
25 established with professional judgment in 1977. It splits the value of these assets 65
26 percent to primary and 35 percent to secondary. The first 30 percent of these assets,
27 functionalized as primary, is classified to demand, while the remaining portion of primary
28 and entire secondary are classified evenly between demand and customer using a 50/50

¹¹⁸ Appendix K page 16 of 39.

¹¹⁹ Appendix I page 10 of 31.

¹²⁰ Sensitivity analysis can be found on NS Power’s FTP site (See Appendix T).

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1 split. The end result is that 65 percent of these assets are classified to demand and 35
2 percent to customer-related category.

3
4 CAEC in its evaluation of this practice concluded that “the Company’s methodology
5 results in ratios and relationships that fall within industry norms.”¹²¹ NS Power has also
6 found that these results fall within the range of outcomes reported in the Elenchus
7 Survey.¹²² CAEC recommended that NS Power update sub-functionalization of these
8 assets via detailed analysis into accounting data or even a sampling of circuits. Also,
9 CAEC recommended that NS Power review their classification giving consideration to
10 empirical approaches such as the minimum size or zero intercept methods.¹²³

11
12 NS Power does not maintain the net book value of these assets by primary and secondary
13 voltage levels. It has been determined that the Company knows the number of its
14 primary poles and length of its primary conductor. However, this information is not
15 available for secondary voltage poles and wires. This precludes a precise determination
16 of the rate base breakdown by primary and secondary components.

17
18 In view of these data constraints, NS Power proposed for stakeholders’ consideration a
19 second best, marginal cost-based approach to sub-functionalization of poles. The
20 approach produced a change in the overall sub-functionalization between primary and
21 secondary components from a 65/35 split to a 70/30 split.¹²⁴ Due to higher granularity of
22 primary voltage conductor data, NS Power did not attempt similar analysis of conductors.
23 Rather, NS Power applied splits from pole analysis to conductors to keep them the same,
24 as is the case with the current model.

25
26 NS Power also proposed that the approach to classification remain as is, given the
27 questionable reputation of the zero intercept and minimum size methods.¹²⁵

¹²¹ Appendix H page 80 of 261, item R4.3-2.

¹²² Appendix H page 14 of 261, lines 15 to 22.

¹²³ Appendix H page 80 of 261, item R4.3-2.

¹²⁴ Sensitivity analysis case on NS Power’s FTP site labeled AG (See Appendix T).

¹²⁵ Please see Appendix 6 to Strawman Version 2 (Appendix J pages 103 to 108 of 112).

1
2 The proposed approach resulted in a minor cost redistribution effect with only two
3 classes showing increases, rounded to one tenth of a percent, at 0.2 and 0.3 percent.
4

5 **Stakeholders' Positions**

6
7 The CA's consultant does not believe the results of a 70/30 split between primary and
8 secondary assets are plausible based on examination by the consultant of photographs of
9 rural and urban streets of Nova Scotia available on the internet-based Google Maps.¹²⁶

10 The consultant formed an opinion that in populated rural areas, secondary poles comprise
11 20 percent of poles, while in urban areas and in between settlements there would not be
12 secondary poles. In view of the assumption that costs of secondary poles are lower than
13 the cost of primary poles, the consultant asserts that overall the percentage of poles to be
14 functionalized to secondary should not exceed 10 percent.
15

16 The consultant also provided feedback regarding NS Power's proposed approach, which
17 found NS Power's analysis to be interesting; however, flawed regarding several
18 assumptions.¹²⁷
19

20 The CA's consultant believes that secondary poles do not add costs to the system.
21 Rather, their installation results in lower costs because they help reduce the number of
22 installed primary poles. In view of the above, the deficiency of available data and the
23 inconsistencies in NS Power's analysis, the consultant supports allocation of all
24 distribution poles on demand. In general, the consultant does "not believe that that
25 customer number has much effect on [costs of] lines and poles and will push for a smaller
26 customer-related portion."¹²⁸
27

¹²⁶ Appendix I page 4 of 31.

¹²⁷ Appendix K pages 4 to 7 of 39.

¹²⁸ Appendix I page 9 of 31.

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1 Regarding the proposed approach to the treatment of conductors, the CA's consultant
2 does not believe that it is appropriate to apply the results from the pole analysis to wires.
3 The consultant recommends a separate analysis that should also distinguish between
4 overhead and underground conductors.¹²⁹

5
6 The SBA's consultant supports an update of sub-functionalization of poles and wires
7 based on up-to-date information on the design of the actual distribution system. The
8 consultant concludes that NS Power did not provide "strong justification" for not
9 reconsidering updating its classification.¹³⁰

10
11 The Industrial Group and the MEUNSC's consultant did not comment on this issue,
12 while Board Counsel's consultant reserved judgment until further evidence is brought
13 forward by the CA's consultant.¹³¹

14
15 **NS Power's Position**

16
17 Sub-functionalization of Distribution Poles and Wires

18
19 As indicated earlier in this submission, NS Power considers alignment of cost treatment
20 with service differentiation by voltage levels an important principle of COS. The
21 implementation of this concept was intended by the design of the current COS. CAEC
22 found NS Power's voltage definitions for levels of service appropriate and consistent
23 with industry practice.¹³² CAEC considers its implementation to be an issue "of cost
24 causation and fairness".¹³³ The determination of sub-functionalization of these costs
25 warrants serious consideration and analysis.

¹²⁹ Appendix K page 7 of 39.

¹³⁰ Appendix I pages 29 to 30 of 31.

¹³¹ Appendix K page 34 of 39.

¹³² In addition, Elenchus survey results reported on page 64 (Appendix H page 164 of 261) indicate distinction in treatment of costs by primary and secondary voltage levels in cost of service studies of utilities participating in the survey.

¹³³ Appendix H page 61 of 261.

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1 NS Power appreciates the efforts of the CA's consultant in examining NS Power's
2 distribution network via Google maps. However, NS Power does not agree that this
3 examination represents conclusive evidence in this matter. The approach provides a
4 limited number of locations or streets out of many thousands of sites available on the
5 website. As well, the computer screen does not provide insight into interior sections of
6 served premises to count the number of secondary poles located out of street sight.

7
8 The CA's consultant's claim that 90 percent of the cost of poles in Nova Scotia should be
9 functionalized to primary should not be accepted until this can be tested through the
10 results of a proper inventory count of secondary poles.

11
12 NS Power agrees with the CA's consultant that the proposed marginal cost-based
13 methodology may not be robust and appreciates the comments regarding the Company's
14 assumptions. The Company has taken this feedback into consideration and has made
15 some adjustments. For the discussion of these technical matters please refer to Appendix
16 R.

17
18 The updated pole analysis produced a shift in sub-functionalization between primary and
19 secondary components from 70/30 to 90.64/9.36. The CA's consultant raised several
20 issues with NS Power's proposed approach, many of which NS Power declined to accept
21 on the grounds of insufficient data inputs. If the proposed changes were incorporated
22 into the analysis it would produce untenable results, with the primary service share
23 exceeding 100 percent.

24
25 NS Power views these findings as significant and agrees with the CA's consultant that the
26 proposed approach and its applicability to the COS is questionable. In view of this
27 outcome, NS Power does not believe that the proposed empirical approach, constrained
28 by lacking secondary pole count data, can produce superior results to the current
29 approach based on professional judgment.

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1 In our view, efforts to find a better solution, grounded in empirical data, should continue.
2 The Company's recommended course of action is to retain the current approach until
3 secondary pole inventory count results are available, at which point a more robust market
4 replacement approach should be considered for both pole and wire cost determination.
5

6 Classification of Distribution Poles and Wires
7

8 Regarding classification of these costs, NS Power proposes that the current approach,
9 based on professional judgment, be retained. The consultants for the CA and SBA have
10 opposing views on this matter. The CA's consultant favours classification of poles
11 entirely to demand.¹³⁴ It is not clear whether the intent is to treat conductors in the same
12 fashion. This approach to classification combined with sub-functionalization of all poles
13 and wires entirely to the primary category, based on the consultant's judgment, would
14 result in a transfer of about \$14 million of these costs to other rate classes.¹³⁵
15

16 In NS Power's view, the suggested approach is unorthodox and does not align with
17 industry practice.¹³⁶ The customer-related cost causation has been long recognized by
18 such agencies as NARUC¹³⁷ and APPA.¹³⁸ NS Power does not believe that there is no
19 customer causation in pole and wire costs, and therefore classification between demand
20 and customer should be maintained.
21

22 The SBA's consultant supports re-examination of this matter using a conventional
23 approach of a minimum size method.¹³⁹ As indicated in Strawman Version 1, NS Power
24 does not favour these techniques, as they are labour intensive and are deemed to be
25 inaccurate. The minimum size (MS) method was in effect at NS Power until 1982 when
26 a decision was made to replace it with professional judgment. The MS method classified

¹³⁴ Appendix K page 7 of 39.

¹³⁵ Please refer to Sensitivity Analysis AT (Appendix T).

¹³⁶ Elenchus Survey, reports on page 64 that 9 out of 11 surveyed utilities recognize presence of customer cost causation behind their distribution pole and wires in their COS methodologies (Appendix H page 164 of 261).

¹³⁷ NARUC Manual, January 1992, page 87, TABLE 6-1, Classification of Distribution Plant.

¹³⁸ American Public Power Association, Chapter IX, Functionalization and Classification of Costs of Service, page IX-9.

¹³⁹ Appendix K pages 38 to 39 of 39.

1 63 percent of joint pole investment and 59 percent of joint wires to the customer-related
2 category. These results do not align with those reported in the Elenchus survey where on
3 average a smaller portion of these costs is classified as customer-related. A decision to
4 switch to judgmental approach was motivated by the superiority of the judgmental
5 alternative. As reported in Strawman Version 1 on page 14,¹⁴⁰ NS Power's demand-
6 related distribution costs, currently representing about two thirds of the total, fall well
7 within the range reported in the Elenchus survey.

8
9 The empirical results of such a method, to be credible, should fall within ranges reported
10 in utility surveys. Such results, though, would not produce significant departures from
11 the current results.¹⁴¹ Yet the amount of data entering the COSS would increase
12 considerably, complicating ratemaking oversight. Given the poor reputation of these
13 methods for accuracy and stability of results, NS Power advises against taking this route.

14 15 **6.2.7 Review weights in customer allocators (No 26)**

16
17 Customer weighting factors are used in allocation of customer-related or customer care
18 expenses, which primarily vary with the number of customers served.¹⁴² They include
19 such items as billing, meter readings, customer accounting, collection costs, customer
20 field expenses, and responding to customer inquiries. These services are labour intensive
21 and the costs associated with their delivery can vary with factors other than customer
22 counts, such as customer type, size and complexity of the rates under which these
23 customers are billed. In order to reflect more accurately the cost causation behind these
24 services, there is a need to weigh customer counts by these other cost factors. Although it

¹⁴⁰ Appendix H page 14 of 261.

¹⁴¹ As evidenced in case sensitivity AS (provided on NS Power's FTP site (see Appendix T)), a return to a classification from 1978, which utilized results of a minimum size method classifying all poles to demand and customer at a ratio of 37/63 and all wires at a ratio of 41/59 would cause a cost redistribution effect among rate classes falling in a range of -2.4% to 1.4%. This would result in the cost transfer of over \$10 million from the General, Large General, Small Industrial, and Medium Industrial classes to residential and Small General classes. NS Power finds these customer weights high in consideration of results reported in the Elenchus Survey (Appendix H page 154 of 261).

¹⁴² There are also customer-related expenses which do not necessarily vary with number of customers. These include costs of exhibitions, displays or advertising designed to promote utility services, or regulatory costs such as customer advocate costs. Such costs should be directly assigned to each customer class when data is available.

1 is desirable to base customer weighting factors on empirical cost data, in practicality this
2 is difficult to accomplish, as there is often no readily available accounting data to support
3 such an approach. Thus in the costing world of a utility, compromises have to be made
4 between a mixture of judgmental and empirical inputs.

5
6 The current approach to weighting customer costs, with the exception of the Unmetered
7 Class, is based entirely on professional judgment. No empirical evidence was used in the
8 weight development. The approach has not been reviewed since 1977.¹⁴³

9
10 In an effort to improve this process and in response to CAEC's recommendation, NS
11 Power proposed an approach for stakeholders' consideration in Appendix G to Strawman
12 Version 1.¹⁴⁴ The approach is based on two accounting data inputs: number of bills sent
13 to each class, with assigned weight of 90 percent, and class revenues with assigned
14 weight of 10 percent. The approach attempts to incorporate empirical evidence as well as
15 Canadian electric industry experience. The approach resulted in increases in total costs
16 of Unmetered (1.8 percent) and Small General (1.1 percent) classes, and a decrease of 1.5
17 percent to the Small Industrial Class.

18 19 **Stakeholders' Positions**

20
21 The CA's consultant considers the NS Power proposed approach to be judgmental. If the
22 approach were to be accepted, then he would like to see higher than 10 percent allocation
23 on revenues. Otherwise, he indicates the matter should continue to be explored with
24 examination of cost causation factors and available empirical data.¹⁴⁵

25
26 The MEUNSC's consultant considers the 90 percent weighting assigned to the number of
27 bills too heavy and would like the Company to give consideration to other class specific
28 cost causation factors such as regulatory costs of the CA and SBA, some unmetered

¹⁴³ Please refer to CA DR-56 for more information (Appendix B page 308 of 791).

¹⁴⁴ Appendix H pages 258 to 260 of 261.

¹⁴⁵ Appendix I page 6 of 31.

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1 costs, and other general costs such as credit collection activity, and any other non-billing
2 and /or revenue related cost centres. “Some judgmental criteria may still be appropriate
3 for this issue given the impacts and overall level of customer costs.”¹⁴⁶ The consultant
4 believes a review of the classification criteria from other jurisdictions may be
5 appropriate.

6
7 The Board’s consultant agrees with the proposed approach,¹⁴⁷ while the SBA’s consultant
8 and the Industrial Group provided no comments.

9
10 **NS Power’s Position**

11
12 NS Power believes that the proposed determination of customer weighting factors is
13 based on a reasonable mixture of empirical (billing and revenue data) and judgmental
14 factors (90 percent and 10 percent splits). As provided in Appendix G to Strawman
15 Version 1,¹⁴⁸ the attempt to recreate a more data intensive solution, proposed by NS
16 Power in 2006 – incorporating billing, call centre, head office and field service expenses
17 – was found to be questionable due to difficulties in getting reliable data inputs.
18 Regarding the MEUNSC’s consultant’s comments on the treatment of regulatory
19 expenses associated with the CA and SBA’s services, these are currently included in
20 Operating, Maintenance and General expenses allocated to classes based on their
21 utilization of rate base, and not customer counts. As indicated above, a more appropriate
22 way to modify class specific expenses, such as these, if stakeholders so desired, would be
23 to assign them directly to rate classes.

24
25 Regarding the treatment of the Unmetered class, and in keeping with NS Power’s intent
26 to simplify the approach, NS Power does not recommend retaining the 2006 negotiated
27 solution for this class.

¹⁴⁶ Appendix I, page 17 of 31.

¹⁴⁷ Appendix I page 20 of 31.

¹⁴⁸ Appendix H pages 258 to 260 of 261.

1 The path of data intensive analysis is not the one that NS Power recommends for this
2 matter. The Company believes that the regulatory ratemaking would be better served if
3 the approach were based on a mixture of judgmental and empirical inputs as proposed.¹⁴⁹
4

5 **6.2.8 Align COS treatment of transmission substations with Open Access Transmission**
6 **Tariff (OATT) (No 35)**
7

8 As indicated in response to Avon DR-17,¹⁵⁰ NS Power considers the matter of aligning
9 COS treatment of transmission substations with the Open Access Transmission Tariff
10 (OATT) to be of a housekeeping nature. Currently, under the COS, a small portion of the
11 transmission substation rate base is re-functionalized to distribution using a dated
12 proration approach. The approach dates back to the mid-1990s.
13

14 The COS adjustment of transmission rate base to distribution rate base runs counter to the
15 ratemaking principle of functionalizing assets and costs in the COS directly from the
16 FERC-mandated Uniform System of Accounts¹⁵¹ maintained by the utility. It is also
17 inconsistent with the transmission cost treatment under the OATT, which aligns with the
18 financial records of the Company.
19

20 The approach is supported by CAEC consultants who consider the current approach to be
21 no longer an aid or improvement to the COS.
22

¹⁴⁹ Appendix H pages 258 to 260 of 261.

¹⁵⁰ Appendix A page 135 of 147.

¹⁵¹ National Association of Regulatory Utility Commissioners, Electric Utility Cost Allocation Manual, page 87.

1 **Stakeholders' Positions**

2
3 Participating parties are in agreement with the proposed approach except for the
4 MEUNSC's consultant, who reserved judgment on this matter subject to clarification of
5 the accounting treatment of customer capital contributions.¹⁵²

6
7 **NS Power's Position**

8
9 NS Power's view is that the re-functionalization of transmission substations in the COS is
10 an unnecessary step and should be discontinued. The proposed change results in a class
11 cost redistribution effect not exceeding 0.5 percent.

12
13 **6.2.9 Distribution depreciation cost disaggregation (No 36)**

14
15 Depreciation costs of all distribution assets, except for the streetlight fixtures,¹⁵³ are
16 currently being classified to demand and customer-related categories¹⁵⁴ based on the
17 weighted average classification of the entire distribution net plant. This is a broad-brush
18 approach, which yields less accurate results than a more detailed treatment by member
19 asset subgroups would produce.

20
21 The inaccuracy is due to the fact that depreciation costs are a function of the assets' gross
22 plant value, as opposed to the net plant value on the basis of which they are classified.
23 The underlying member asset subgroups can vary in the extent to which they have been
24 depreciated and in the way they are classified between demand and customer categories.
25 Some are classified only as demand-related, some only as customer-related, and yet
26 others are classified to both demand and customer categories.

¹⁵² Appendix I page 17 of 31 (MEUNSC), Appendix I page 20 of 31 (Mulleese), Appendix I page 7 of 31 (CA), Appendix K page 23 of 39 (Industrial), no comment from SBA.

¹⁵³ As requested by NS Power in its 2012 GRA submission and approved by the UARB in its GRA Decision depreciation costs of streetlight fixtures are currently being allocated directly from the Company's financial information systems.

¹⁵⁴ This is done in line 8 of page 3 of Exhibit 5 in COSS.

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1 For some time, the distribution-related depreciation expenses have been available from
2 NS Power's financial system by individual rate base categories, as reported in schedule 2
3 of the COSS, in lines 10 through 20.

4
5 NS Power conducted sensitivity analysis (case U),¹⁵⁵ testing the cost redistribution effect
6 of such a change and found that even though the overall rate effects on individual classes
7 are a fraction of 1 percent of each of the class' costs, the cost redistribution can be as high
8 as \$1 million in some cases. In NS Power's view, the current approach is no longer
9 appropriate and should be replaced with a disaggregated classification of distribution
10 depreciation expenses.

11
12 CAEC supports this initiative as it will improve the accuracy of cost allocation and this is
13 commonly done throughout the industry.

14
15 **Stakeholders' Positions**

16
17 All stakeholders support this recommendation except for the CA's consultant who stated
18 that "this change sounds reasonable" however reserved his judgment until NS Power
19 provides more information.¹⁵⁶

20
21 **NS Power's Position**

22
23 The current approach is no longer appropriate and should be replaced with a
24 disaggregated classification of distribution depreciation expenses.

¹⁵⁵ The sensitivity analysis is available on the NS Power FTP site (please see Appendix T).

¹⁵⁶ Appendix K page 10 of 39.

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1 **7.0 RECOMMENDATIONS**

2
3
4
5
6
7
8
9

Appendix S presents the cost redistribution effect of NS Power’s current positions. NS Power recommends participants in the Cost of Service proceeding continue to work together collaboratively to develop a consensus proposal for the Board’s consideration.

The Company notes that the parties who have been actively participating in the engagement process to date are in agreement on the following issues:

No	Recommendation	Subject
3	R3.1-3	Adjust Transmission losses to reflect HV and EHV functions
6	R3.2-1	Eliminate dedicated substations
7	R3.3-1	Undertake a comprehensive loss analysis. This should enable more accurate line loss determination by class and provide for a consistent treatment of line losses among Coincident Peaks, Non-Coincident Peaks and energy requirements.
8	R3.3-2	Develop class profiles by service levels to determine losses. Currently, there is one class load shape used for all CP and NCP voltage levels. Each voltage level should be permitted separate load shape within a class.
9	R3.3-3	Review loss factors associated with generation energy allocator.
10	R3.3-4	Review transformer loss adjustments in allocator development. The 1.75% line loss adjustment factor may indeed still be the right value but it should be re-examined since it’s dated.
11	R3.4-1	Maintain current approach with respect to ancillary services
20	R4.3-1	Retain current classification of distribution substations
22	R4.3-3	Review Line Transformer classification
23	R4.3-4	Retain current allocators for distribution demand costs
24	R4.3-5	Recognize different voltages in the calculation of class NCP
25	R4.3-6	No need to classify any distribution costs as energy
27	R4.3-8	Update data supporting meter cost allocators
28	R4.3-9	Defer review of Unmetered until LED conversion is complete
29	R4.4-1	No change to O&M classifications and allocations
30	R4.4-2	No change required re treatment of Miscellaneous revenues
31	R4.4-3	No change required re allocation of earnings
32	R4.4-4	No change required re allocation of taxes and DSM
33	R4.4-5	Modify allocation of interruptible credit
34	R4.4-6	Consider effectiveness of designating substations by service level/rate class

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No	Recommendation	Subject
37	R4.4-9 (updated)	A new sample should be drawn to return the LR sample quality to its originally intended level
38	R4.4-10	Institute plan for periodic Load Research sample updates
40	R5.0-2	Exclude Fuel costs from R/C ratio calculations

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2 For the issues noted below, it appears consensus has not been reached. The Company's
3 position is stated for each.

4

No	Recommendation	Subject	NS Power Position
1	R3.1-1	Service Definitions as it relates to voltage levels appropriate	Agree
2	R3.1-2	Consider individual customer circumstances, such as accident of geography versus intended customer's choice, in developing Service Levels	Disagree
4	R3.1-4	Levelize customers at actual voltage service levels	Agree; however NS Power will exempt 5 distribution customers and treat them as HV transmission level for COS purposes.
5	R3.1-5	Maintain HV and EHV transmission categories	Agree
12	R4.1-1	Review alternate approaches for generation classification	Agree - propose to retain current SLF method.
13	R4.1-2	Consider Equivalent Peaker method for generation classification with consideration to breakeven hours as well as fuel cost allocation	Agree - propose to retain current SLF method.
14	R4.1-3	Hold current method of generation classification unless superior approach identified	Agree
15	R4.1-4	Adjust classification of Regular Purchased Power	Agree as per modified CAEC recommendation in Appendix 7 to Strawman Version 2.
16	R4.1-5	Classify wind purchases based on role in system planning	Agree

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No	Recommendation	Subject	NS Power Position
17	R4.1-6	Classification of non-wind purchases	Agree as per modified in CAEC recommendation in Appendix7 to Strawman Version 2.
18	R4.2-1	Classify Transmission 100% Demand	Agree
19	R4.2-2	If Transmission not 100% Demand, classify using other than SLF	Agree
21	R4.3-2	Update functionalization and classification of poles and wires	Agree with updating functionalization but not classification .
26	R4.3-7	Review weights in customer allocators	Agree
35	R4.4-7	Align COS treatment of transmission substations with OATT	Agree
36	R4.4-8	Disaggregate distribution depreciation expense	Agree
39	R5.0-1	Relax R/C ratios	Disagree
41	CA	Port Hawkesbury Biomass classification	Disagree
42	The Industrial Group	Muskrat Falls effect and treatment of Lingan 1 and 2	Disagree

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In this filing NS Power has attempted to fairly represent the views of other contributing parties received to date. If the Company has erred in undertaking this, it trusts the parties will correct this in subsequent submissions.

The views of the parties in contributing positively to this proceeding to date are respected and appreciated. The Company looks forward to further discussion toward development of an effective and efficient Cost of Service framework that is supported by all stakeholders.

1 **8.0 RELIEF SOUGHT**

2
3 NS Power respectfully requests the Board:

4
5 1. Approve changes to the current Cost of Service Study as follows:

6
7 (a) Elimination of dedicated substations in Exhibit (Exh) 3b in the current
8 Cost of Service Study.

9
10 (b) Update customer weighting factors (Exh 8a of the current Cost of Service
11 Study) to calculate these weighting factors at the time of each General
12 Rate Application (GRA) using the approach NS Power proposed in section
13 6.2.7 of this Evidence.

14
15 (c) Update of meter costs (Exh 3g of the current Cost of Service Study). The
16 unit meter costs allocate meter investment to rate classes by number of
17 customers and unit meter costs.

18
19 (d) Correctly allocate the interruptible supply credit among rate classes (Exh
20 6).

21
22 (e) Align the Transmission and Distribution rate base with financial records
23 (Exh 2 of the current Cost of Service Study).

24
25 (f) Disaggregate the distribution depreciation expenses (Exh 4, Exh 4 Detail
26 A, Exh 4 Detail B and Exh 5 of the current Cost of Service Study).
27 Provide a greater level of detail respecting depreciation expenses to allow
28 a more accurate classification of these costs and therefore a more
29 appropriate allocation among rate classes.
30

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- 1 (g) Change the COS treatment of NS Power-owned wind (Exh 2a and Exh 2b
2 of the current Cost of Service Study) to align the COS treatment of wind
3 generation with system capacity planning, and eliminate the distinction
4 between Renewable Electricity Standard (RES) and non-RES investments.
5
- 6 (h) Change the treatment of purchased power (Exh 6 of the current Cost of
7 Service Study) to align treatment of purchased power costs with treatment
8 of NS Power's own generation and evaluate this based on the underlying
9 types of generation and their designation as firm or variable contracts.
10
- 11 (i) Update the cost levelization by voltage level (Exh 9b of the current Cost
12 of Service Study) to levelize customers at actual voltage service levels,
13 and direct NS Power to:
- 14
- 15 (i) Undertake a comprehensive line loss analysis by rate class as
16 proposed by NS Power in section 6.1.1.1 of this Evidence;
17
- 18 (ii) Develop class profiles by voltage-based service levels to determine
19 losses as proposed in section 6.1.1.1;
20
- 21 (iii) Review loss factors associated with the generation energy allocator
22 as proposed in section 6.1.1.1;
23
- 24 (iv) Review the 1.75% transformer loss adjustment factor, as proposed
25 in section 6.1.1.2;
26
- 27 (v) Update the Load Research sample as discussed in section 6.1.1.1;
28
- 29 (vi) Institute a plan for periodic Load Research sample updates as
30 discussed in section 6.1.1.1.
31

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1 (j) With respect to classification and allocation of transmission (Exh 2a, Exh
2 2b, Exh 3 and Exh 5 of the current Cost of Service Study), that
3 transmission investment be classified as 100 percent demand and allocated
4 among rate classes on a 12 CP (Coincident-Peak) basis.

5
6 (k) Approve retention of the current approach of the functionalization and
7 classification of distribution poles and wires until secondary pole
8 inventory count results are available, at which point a more robust market
9 replacement approach should be considered. Regarding classification of
10 these costs, approve that the current approach, based on professional
11 judgment, be retained. The cost redistribution effect of this change cannot
12 be known with precision in advance of finding an appropriate solution;
13 however, NS Power expects the effect be contained within a 1 percent
14 change in costs for most classes.

15
16 2. With respect to all other aspects of current the Cost of Service Study, confirm that
17 the existing methodology employed is appropriate and should be maintained.

18
19 NS Power intends to continue working with stakeholders in the months leading to the
20 October hearing, with the objective of resolving those Cost of Service issues that remain
21 contentious. This filing seeks to give the Board and interested parties a complete record
22 of activity over the past year. We look forward to the continued constructive engagement
23 of all intervenors.